



**Tulsa Community College
Special Meeting of the Board of Regents
Thursday, May 21, 2020
Southeast Campus
VanTrease Performance Arts Center
10300 East 81st Street, Tulsa, OK
3:00 p.m.**

Attendees to the board meetings should enter through the Studio Theatre doors. There will be staff/signage to point you in the right direction. To keep everyone safe, we ask that you wear a face mask when in the building. If you do not have a face mask, one will be provided to you. Some rows will not be available for seating to help adhere to social distancing guidelines, and audio amplification will be provided in the auditorium. We are also asking attendees to fill out a health screening questionnaire upon arrival.

AGENDA

1. Call to Order

1.1 Open Meeting Compliance Statement

“Statement of Compliance with the Oklahoma Open Meeting Act
(Special meeting scheduled May 21, 2020 at 3:00 p.m.)

This special meeting of the Tulsa Community College Board of Regents has been convened in accordance with the Oklahoma Open Meeting Act.

This meeting was preceded by advance notice of the date, time, and place, filed with the Oklahoma Secretary of State on May 7, 2020.

Notice of this meeting was also given at least twenty-four (24) hours in advance of the meeting by posting notice of the date, time, place, and agenda of the meeting at the principal office of the Tulsa Community College Board of Regents, located at 6111 East Skelly Drive, Tulsa, Oklahoma, and on the College’s website.

1.2 Roll Call

2. Old Business

2.1 Recommendation for Approval of the Minutes for the Special Meeting of the Tulsa Community College Board of Regents held on Thursday, April 16, 2020

Motion for Approval: _____

Second Motion for Approval: _____

2.2 Carry Over Items

3. Academic Affairs and Student Success Committee Report and Possible Discussion

Presented by Regent Mitchell

3.1 Recognition of Promoted Faculty

Presented by Dr. Cindy Hess, Sr. Vice President and Chief Academic Officer

Administration will recognize faculty promoted from Assistant Professor to Associate Professor and faculty promoted from Associate Professor to Professor in compliance with board policy.

3.2 Overview of Committee Meeting Topics

- Remote Learning Technology Survey for Spring 2020 Update
- Fall Scheduling Update
- OSRHE COVID-19 Policy Guidance and Reporting Update

4. Personnel Report and Possible Discussion and Action

Presented by President Goodson

4.1 Consent Agenda ([Attachment 4.1](#))

- Appointments of full-time faculty and full-time professional staff at a pay grade 18 and above made since the last meeting of the Board of Regents of Tulsa Community College.
- Resignations of full-time faculty and professional employees submitted since the last meeting of the Board of Regents of Tulsa Community College.
- Retirements of full-time faculty and professional employees submitted since the last meeting of the Board of Regents of Tulsa Community College
- Recommendation for promotion to Associate Professor recommended in compliance with board policy.

- Recommendation for promotion to Professor recommended in compliance with board policy.

Motion for Approval: _____

Second Motion for Approval: _____

5. Facilities and Safety Committee Report and Possible Discussion

Presented by Regent McKamey

5.1 Overview of Committee Meeting Topics

- Adjusted Campus Operations due to COVID-19
- Construction Updates
- Safety and Security Updates
- Major Projects and Facilities Dashboard Update

6. Community Relations Committee Report and Possible Discussion

Presented by Regent Lawhorn

6.1 Overview of Committee Meeting Topics

- Legislative Update
- COVID-19 Update
- Inspire Hope Student Emergency Fund Campaign Update

7. Finance, Risk and Audit Committee Report and Possible Discussion and Action

Presented by Regent Cornell

7.1 Purchase Item Agreement Over \$50,000

7.1.1 Purchase of Glass Office Enclosures

Authorization is requested to contract with Workspace Resource, Inc. (Tulsa, OK) in the amount of \$208,979 for the purchase and installation of glass office enclosures for use in the Hardesty Student Success Center at West Campus. This purchase will be awarded under OU Contract R-16000-16, and will be funded from the capital budget.

Motion for Approval from the Finance, Risk and Audit Committee. No Second Needed.

7.2 Recommendation for Approval to Refinance Debt ([Attachment 7.2](#))

The Committee recommends approval to refinance Oklahoma Development Finance Authority Master Lease bond debt.

**Motion for Approval from the Finance, Risk and Audit Committee.
No Second Needed.**

7.3 Monthly Financial Report ([Attachment 7.3](#))

The Finance, Risk and Audit Committee recommends approval of the monthly financial report for April 2020.

**Motion for Approval from the Finance, Risk and Audit Committee.
No Second Needed.**

8. **New Business**

[Pursuant to Title 25 Oklahoma Statutes, Section 311(A)(9), "...any matter not known about or which could not have been reasonably foreseen prior to the time of posting." 24 hours prior to meeting]

9. **Persons Who Desire to Come Before the Board**

[Any person who desires to come before the Board shall notify the board chair or his or her designee in writing or electronically at least twelve (12) hours before the meeting begins. The notification must advise the chair of the nature and subject matter of their remarks and may be delivered to the president's office. All persons shall be limited to a presentation of not more than two minutes.

10. **President's Report and Possible Discussion**

Presented by President Goodson

10.1 Overview of President's Highlights

- Inspire Hope: TCC Students are Getting the Financial Help They Need
- CARES Act Funds Guidance
- TCC Student Grateful for WiFi Parking Lot Access
- TCC Employees Pivot from Designing Costumes to Making Masks
- Local TCC Student Earns Jack Kent Cooke Transfer Scholarship
- High School Seniors Choosing to Stay Home Amid Uncertainty
- TCC Releases Plan and Resumes In-Person Classes for Fall 2020
- Let's Talk: Town Hall with Chancellor Johnson and President Goodson
- Local Nurses, all TCC Grads, Featured During Nurses Week

- Education Expands Second Chance Pell Pilot Program
- Lockdown in DOC Suspends Prison Education Programs
- TCC Celebrates Dual Credit Graduates
- TCC 50 Notable Alumni

11. Executive Session

[Proposed vote to go into executive session Pursuant to Title 25 Oklahoma Statutes, Section 307(B)(4), for confidential communications between a public body and its attorneys concerning pending investigations, claims or actions.]

Motion for Approval to Recess: _____
Second Motion for Approval: _____

11.1 Confidential Report by College Legal Counsel Concerning Pending Litigation, Investigations and Claims. No action is anticipated.

Motion for Approval to Reconvene: _____
Second Motion for Approval: _____

12. Adjournment

12.1 Next Meeting Date:

The next meeting of the Tulsa Community College Board of Regents will be held on Thursday, June 18, 2020, 3:00 p.m., at the Southeast Campus, 10300 E 81st Street, Tulsa, OK, Bldg. 1, Room 2305.

Note that any change in meeting location and format if necessary will be made within 10 business days of the meeting date.

ADDENDUM FOR PERSONNEL CONSENT ITEMS

Items listed under Personnel Consent Items will be approved by one motion without discussion. If discussion on an item is desired, the item will be removed from the “Consent Agenda” and considered separately at the request of a Board member.

APPOINTMENT:

None.

RETIREMENT:

None.

RESIGNATIONS:

Andres Franco, Artistic Director of Performing Arts Southeast Campus	June 30, 2020
Karen Jeffers, Director of Financial Aid & Scholarships Northeast Campus	June 5, 2020
Jennifer McMahon, Associate Professor, Visual & Performing Arts Southeast Campus	July 31, 2020
George Taylor, Assistant Professor, Business & IT Southeast Campus	July 31, 2020

PROMOTION TO ASSOCIATE PROFESSOR:

Glenna Cooper, Sign Language Education, Northeast Campus
Jerrilyn Eisenhauer, Accounting, Southeast Campus
Anne Fischer, Math and Developmental Math, Metro Campus
Aimee Francois-Schnetzer, Diagnostic Medical Sonography, Metro Campus
Mark Frank, Theatre, Southeast Campus
Gary Keck, Management, Southeast Campus
Trisha Sholar, Developmental Mathematics, Southeast Campus
Jeffrey Stuckey, English, Southeast Campus
Rhiannon Sullivan, Nursing, Metro Campus
Sydney Teel, FACET Center, Northeast Campus

PROMOTION TO PROFESSOR:

Brena Bellovich, Mathematics, Southeast Campus
Mary Cantrell, English and GKFF Endowed Chair, Concurrent Enrollment, Southeast Campus
Joyce Friske, Mathematics, Southeast Campus
Lisa Gerow, Nursing, Metro Campus
Carla Hinkle, Physical Therapy Assistant Program, Metro Campus
Susan Kamphaus, Psychology and Sociology, West Campus
Pam Kannady, English, Southeast Campus
Eric Lange, Health and Human Performance, Northeast Campus
Julie Luscomb, Computer Information Systems, Southeast Campus
Lori Mayberry, Mathematics and Physics, West Campus
Susan O’Neal, English, Metro Campus
Dawn Parton, Child Development, West Campus
Diane Potts, Human Services, Northeast Campus
Heidi Rigert, Music, Southeast Campus
Jacalyn Swicegood, Mathematics, West Campus
Diane Trimble, Mathematics, West Campus
Sharolyn Wallace, Human Services, Northeast Campus

SOURCES AND USES OF FUNDS

Oklahoma Development Finance Authority Refunding of Tulsa CC

Dated Date	05/28/2020
Delivery Date	05/28/2020

Sources:

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Bond Proceeds:	
Par Amount	985,000.00
Premium	40,154.55
	1,025,154.55
Other Sources of Funds:	
OSRHE Contribution - Bond Counsel EST	250.07
	1,025,404.62
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Uses:

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Refunding Escrow Deposits:	
Cash Deposit	1,018,000.00
Cost of Issuance:	
ODFA Acceptance Fee EST	131.61
ODFA Legal Counsel EST	131.61
Bond Oversight Fee	210.16
Bond Counsel Fee & Exp EST	250.07
OS Printing Fee EST	39.48
Fitch Rating Fee EST	658.07
S&P Rating Fee EST	921.30
Special Tax Counsel EST	394.84
	2,737.14
Underwriter's Discount:	
Takedown	3,250.50
Expenses EST	171.10
Underwriter's Counsel EST	394.84
Add'l Restructuring Fee	197.42
	4,013.86
Other Uses of Funds:	
Additional Proceeds	653.62
	1,025,404.62
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SUMMARY OF BONDS REFUNDED**Oklahoma Development Finance Authority
Refunding of Tulsa CC**

<i>Bond</i>	<i>Maturity Date</i>	<i>Interest Rate</i>	<i>Par Amount</i>	<i>Call Date</i>	<i>Call Price</i>
Tulsa CC - (Maint. Proj - 15 year), TULSA, SERIAL:					
	06/01/2021	3.000%	192,000.00	06/01/2020	100.000
	06/01/2022	3.000%	197,000.00	06/01/2020	100.000
	06/01/2023	3.125%	203,000.00	06/01/2020	100.000
	06/01/2024	3.250%	210,000.00	06/01/2020	100.000
	06/01/2025	3.250%	216,000.00	06/01/2020	100.000
			1,018,000.00		

SUMMARY OF REFUNDING RESULTS

Oklahoma Development Finance Authority Refunding of Tulsa CC

Dated Date	05/28/2020
Delivery Date	05/28/2020
Arbitrage yield	2.149363%
Escrow yield	0.000000%
Value of Negative Arbitrage	
Bond Par Amount	985,000.00
True Interest Cost	1.758243%
Net Interest Cost	1.802975%
Average Coupon	3.000000%
Average Life	3.065
Par amount of refunded bonds	1,018,000.00
Average coupon of refunded bonds	3.178398%
Average life of refunded bonds	3.068
PV of prior debt to 05/28/2020 @ 2.149363%	1,048,435.51
Net PV Savings	39,280.63
Percentage savings of refunded bonds	3.858608%
Percentage savings of refunding bonds	3.987881%

SAVINGS

Oklahoma Development Finance Authority Refunding of Tulsa CC

<i>Date</i>	<i>Prior Debt Service</i>	<i>Refunding Debt Service</i>	<i>Savings</i>	<i>Present Value to 05/28/2020 @ 2.1493626%</i>
06/01/2021	223,858.76	215,796.25	8,062.51	7,900.12
06/01/2022	223,098.76	214,970.00	8,128.76	7,798.09
06/01/2023	223,188.76	215,240.00	7,948.76	7,463.45
06/01/2024	223,845.00	215,330.00	8,515.00	7,823.18
06/01/2025	223,020.00	214,240.00	8,780.00	7,892.25
	1,117,011.28	1,075,576.25	41,435.03	38,877.08

Savings Summary

PV of savings from cash flow	38,877.08
Less: Prior funds on hand	-250.07
Plus: Refunding funds on hand	653.62

Net PV Savings	39,280.63

BOND DEBT SERVICE

Oklahoma Development Finance Authority Refunding of Tulsa CC

<i>Period Ending</i>	<i>Principal</i>	<i>Coupon</i>	<i>Interest</i>	<i>Debt Service</i>	<i>Annual Debt Service</i>
12/01/2020			15,021.25	15,021.25	
06/01/2021	186,000	3.000%	14,775.00	200,775.00	215,796.25
12/01/2021			11,985.00	11,985.00	
06/01/2022	191,000	3.000%	11,985.00	202,985.00	214,970.00
12/01/2022			9,120.00	9,120.00	
06/01/2023	197,000	3.000%	9,120.00	206,120.00	215,240.00
12/01/2023			6,165.00	6,165.00	
06/01/2024	203,000	3.000%	6,165.00	209,165.00	215,330.00
12/01/2024			3,120.00	3,120.00	
06/01/2025	208,000	3.000%	3,120.00	211,120.00	214,240.00
	985,000		90,576.25	1,075,576.25	1,075,576.25

TULSA COMMUNITY COLLEGE

FINANCIAL REPORT

MONTH ENDING APRIL 2020

TULSA COMMUNITY COLLEGE
STATEMENT OF REVENUE AND EXPENDITURES COMPARISON
FOR THE PERIOD ENDING APRIL 30, 2020 AND APRIL 30, 2019

	APRIL FY20			APRIL FY19			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
Revenue								
Education & General								
State Appropriations	\$ 30,687,987	\$ 26,337,994	85.8%	\$ 28,472,980	\$ 24,968,411	87.7%	\$ 1,369,583	5.5%
Revolving Fund	2,443,055	3,100,662	126.9%	2,420,770	3,142,658	129.8%	(41,996)	-1.3%
Resident Tuition	31,303,381	31,640,024	101.1%	30,907,268	30,963,815	100.2%	676,208	2.2%
Non-Resident Tuition	2,389,331	2,478,759	103.7%	2,338,686	2,286,524	97.8%	192,236	8.4%
Student Fees	6,370,948	6,352,987	99.7%	6,492,984	6,459,447	99.5%	(106,459)	-1.6%
Local Appropriations	44,331,250	28,800,000	65.0%	42,330,000	26,750,000	63.2%	2,050,000	7.7%
Total	<u>\$ 117,525,952</u>	<u>\$ 98,710,427</u>	<u>84.0%</u>	<u>\$ 112,962,688</u>	<u>\$ 94,570,855</u>	<u>83.7%</u>	<u>\$ 4,139,572</u>	<u>4.4%</u>
Auxiliary Enterprises								
Campus Store	\$ 575,000	\$ 517,446	90.0%	\$ 600,000	\$ 1,431,845	238.6%	\$ (914,398)	-63.9%
Student Activities	2,433,000	2,085,910	85.7%	2,509,935	2,374,605	94.6%	(288,696)	-12.2%
Other Auxiliary Enterprises	5,650,750	4,282,089	75.8%	4,790,065	3,638,702	76.0%	643,387	17.7%
Total	<u>\$ 8,658,750</u>	<u>\$ 6,885,445</u>	<u>79.5%</u>	<u>\$ 7,900,000</u>	<u>\$ 7,445,152</u>	<u>94.2%</u>	<u>\$ (559,707)</u>	<u>-7.5%</u>
Restricted								
Institutional Grants	\$ 5,939,000	\$ 4,697,131	79.1%	\$ 5,978,380	\$ 4,880,070	81.6%	\$ (182,939)	-3.7%
State Student Grants	4,092,000	3,083,226	75.3%	3,241,460	3,413,580	105.3%	(330,355)	-9.7%
Total	<u>\$ 10,031,000</u>	<u>\$ 7,780,357</u>	<u>77.6%</u>	<u>\$ 9,219,840</u>	<u>\$ 8,293,650</u>	<u>90.0%</u>	<u>\$ (513,293)</u>	<u>-6.2%</u>
Capital								
Construction - State (295)	\$ 2,075,000	\$ 1,195,568	57.6%	\$ 1,325,000	\$ 808,588	61.0%	\$ 386,980	47.9%
Construction - Non State (483)	13,000,000	7,951,864	61.2%	10,000,000	3,430,804	34.3%	4,521,061	131.8%
Total	<u>\$ 15,075,000</u>	<u>\$ 9,147,432</u>	<u>60.7%</u>	<u>\$ 11,325,000</u>	<u>\$ 4,239,392</u>	<u>37.4%</u>	<u>\$ 4,908,041</u>	<u>115.8%</u>
TOTAL REVENUE	<u>\$ 151,290,702</u>	<u>\$ 122,523,661</u>	<u>81.0%</u>	<u>\$ 141,407,528</u>	<u>\$ 114,549,049</u>	<u>81.0%</u>	<u>\$ 7,974,612</u>	<u>7.0%</u>
Expenditures								
Education & General								
Instruction	\$ 48,696,336	\$ 34,616,508	73.4%	\$ 50,540,904	\$ 32,829,199	65.0%	\$ 1,787,309	5.4%
Public Service	689,779	101,570	14.7%	646,147	106,903	16.5%	(5,333)	-5.0%
Academic Support	20,291,648	14,077,773	67.2%	19,834,795	12,692,760	64.0%	1,385,013	10.9%
Student Services	11,691,336	8,352,333	67.6%	9,726,738	7,461,631	76.7%	890,702	11.9%
Institutional Support	12,795,834	13,250,642	102.4%	12,237,837	12,305,238	100.6%	945,404	7.7%
Operation/ Maintenance of Plant	15,760,627	14,037,124	88.4%	15,524,519	13,465,080	86.7%	572,044	4.2%
Tuition Waivers	4,400,000	4,328,927	98.4%	4,074,000	3,675,856	90.2%	653,072	17.8%
Scholarships	5,100,000	4,836,683	94.8%	4,795,000	4,497,166	93.8%	339,516	7.5%
Total	<u>\$ 119,425,560</u>	<u>\$ 93,601,559</u>	<u>78.4%</u>	<u>\$ 117,379,940</u>	<u>\$ 87,033,832</u>	<u>74.1%</u>	<u>\$ 6,567,727</u>	<u>7.5%</u>
Auxiliary Enterprises								
Campus Store	\$ 131,250	\$ 120,304	91.7%	\$ 131,350	\$ -	0.0%	\$ 120,304	-
Student Activities	4,513,000	2,215,526	49.1%	4,209,935	2,075,324	49.3%	140,203	6.8%
Other Auxiliary Enterprises	8,310,750	4,068,914	49.0%	4,658,715	3,548,863	76.2%	520,051	14.7%
Total	<u>\$ 12,955,000</u>	<u>\$ 6,404,744</u>	<u>49.4%</u>	<u>\$ 9,000,000</u>	<u>\$ 5,624,187</u>	<u>62.5%</u>	<u>\$ 780,558</u>	<u>13.9%</u>
Restricted								
Institutional Grants	\$ 5,939,000	\$ 4,673,080	78.7%	\$ 5,978,380	\$ 4,893,780	81.9%	\$ (220,700)	-4.5%
State Student Grants	4,092,000	3,115,881	76.1%	3,241,460	3,175,931	98.0%	(60,049)	-1.9%
Total	<u>\$ 10,031,000</u>	<u>\$ 7,788,961</u>	<u>77.6%</u>	<u>\$ 9,219,840</u>	<u>\$ 8,069,711</u>	<u>87.5%</u>	<u>\$ (280,749)</u>	<u>-3.5%</u>
Capital								
Construction - State (295)	\$ 2,075,000	\$ 1,283,578	61.9%	\$ 1,325,000	\$ 487,648	36.8%	\$ 795,930	163.2%
Construction - Non State (483)	13,000,000	9,551,439	73.5%	10,000,000	3,430,804	34.3%	6,120,636	178.4%
Total	<u>\$ 15,075,000</u>	<u>\$ 10,835,017</u>	<u>71.9%</u>	<u>\$ 11,325,000</u>	<u>\$ 3,918,451</u>	<u>34.6%</u>	<u>\$ 6,916,566</u>	<u>176.5%</u>
TOTAL EXPENDITURES	<u>\$ 157,486,560</u>	<u>\$ 118,630,282</u>	<u>75.3%</u>	<u>\$ 146,924,780</u>	<u>\$ 104,646,181</u>	<u>71.2%</u>	<u>\$ 13,984,101</u>	<u>13.4%</u>

TULSA COMMUNITY COLLEGE
EXPENDITURE SUMMARY BY CATEGORY
FOR THE PERIOD ENDING APRIL 30, 2020 AND APRIL 30, 2019

	APRIL FY20			APRIL FY19			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
EDUCATION AND GENERAL								
Salaries & Wages								
Faculty	\$ 19,704,985	\$ 14,187,544	72.0%	\$ 18,078,150	\$ 12,743,292	70.5%	\$ 1,444,253	11.3%
Adjunct Faculty	10,100,000	7,729,286	76.5%	10,000,000	8,023,958	80.2%	(294,673)	-3.7%
Professional	11,847,285	9,869,413	83.3%	10,337,866	8,623,354	83.4%	1,246,059	14.4%
Classified Exempt	5,315,122	2,650,892	49.9%	4,955,733	2,759,387	55.7%	(108,496)	-3.9%
Classified Hourly	16,831,220	14,056,978	83.5%	15,693,153	12,774,136	81.4%	1,282,843	10.0%
TOTAL	\$ 63,798,612	\$ 48,494,112	76.0%	\$ 59,064,902	\$ 44,924,126	76.1%	\$ 3,569,986	7.9%
Staff Benefits	\$ 23,074,448	\$ 18,921,703	82.0%	\$ 21,492,788	\$ 16,891,312	78.6%	2,030,391	12.0%
Professional Services	2,783,700	2,036,424	73.2%	2,848,500	1,896,997	66.6%	139,427	7.3%
Operating Services	17,107,400	11,322,346	66.2%	16,666,550	12,011,284	72.1%	(688,939)	-5.7%
Travel	586,400	413,494	70.5%	683,700	357,792	52.3%	55,703	15.6%
Utilities	1,700,000	1,159,865	68.2%	1,739,500	1,180,883	67.9%	(21,019)	-1.8%
Tuition Waivers	4,400,000	4,328,927	98.4%	4,074,000	3,675,856	90.2%	653,072	17.8%
Scholarships	5,100,000	4,836,683	94.8%	4,795,000	4,497,166	93.8%	339,516	7.5%
Furniture & Equipment	875,000	2,088,005	238.6%	6,015,000	1,598,416	26.6%	489,589	30.6%
TOTAL	\$ 119,425,560	\$ 93,601,559	78.4%	\$ 117,379,940	\$ 87,033,832	74.1%	\$ 6,567,727	7.5%
CAMPUS STORE								
Bond Principal and Expense	120,304	120,304	100.0%	-	-	0.0%	120,304	100.0%
TOTAL	\$ 120,304	\$ 120,304	100.0%	\$ -	\$ -	0.0%	\$ 120,304	100.0%
STUDENT ACTIVITIES								
Salaries & Wages								
Professional	\$ 241,000	\$ 219,110	90.9%	\$ 220,000	\$ 238,382	108.4%	\$ (19,272)	-8.1%
Classified Hourly	1,150,000	870,504	75.7%	1,100,000	755,024	68.6%	115,480	15.3%
Total Salaries & Wages	\$ 1,391,000	\$ 1,089,614	78.3%	\$ 1,320,000	\$ 993,406	75.3%	\$ 96,208	9.7%
Staff Benefits	\$ 592,000	\$ 429,577	72.6%	\$ 500,000	\$ 388,173	77.6%	\$ 41,404	10.7%
Professional Services	85,000	134,465	158.2%	90,000	38,680	43.0%	95,784	247.6%
Operating Services	545,000	424,011	77.8%	564,000	577,462	102.4%	(153,451)	-26.6%
Travel	70,000	34,156	48.8%	75,000	55,707	74.3%	(21,552)	-38.7%
Furniture & Equipment	1,780,000	103,704	5.8%	1,700,000	4,105	0.2%	99,599	2426.3%
Items for Resale	50,000	-	0.0%	51,000	17,790	34.9%	(17,790)	-100.0%
TOTAL	\$ 4,513,000	\$ 2,215,526	49.1%	\$ 4,300,000	\$ 2,075,324	48.3%	\$ 140,203	6.8%
OTHER AUXILIARY ENTERPRISES								
Salaries & Wages								
Professional	\$ 70,000	\$ 100,058	142.9%	\$ 60,000	\$ 51,850	86.4%	\$ 48,208	93.0%
Adjunct Faculty	200,000	264,328	132.2%	175,000	188,398	107.7%	75,931	40.3%
Classified Hourly	300,000	225,003	75.0%	300,000	258,278	86.1%	(33,275)	-12.9%
Total Salaries & Wages	\$ 570,000	\$ 589,390	103.4%	\$ 535,000	\$ 498,526	93.2%	\$ 90,864	18.2%
Staff Benefits	\$ 100,000	\$ 95,159	95.2%	\$ 90,000	\$ 71,695	79.7%	\$ 23,464	32.7%
Professional Services	500,000	496,128	99.2%	340,000	343,479	101.0%	152,649	44.4%
Operating Services	2,500,000	1,647,233	65.9%	1,550,000	1,409,371	90.9%	237,862	16.9%
Travel	100,000	40,857	40.9%	50,000	19,756	39.5%	21,101	106.8%
Utilities	650,000	476,534	73.3%	650,000	471,348	72.5%	5,186	1.1%
Scholarship & Refunds	10,000	32,293	322.9%	4,000	5,640	141.0%	26,653	472.6%
Bond Principal and Expense	1,115,000	536,855	48.1%	1,450,000	637,839	44.0%	(100,984)	-15.8%
Furniture & Equipment	2,764,750	154,465	5.6%	30,000	91,209	304.0%	63,257	69.4%
Items for Resale	1,000	-	0.0%	1,000	-	0.0%	-	0.0%
TOTAL	\$ 8,310,750	\$ 4,068,914	49.0%	\$ 4,700,000	\$ 3,548,863	75.5%	\$ 520,051	14.7%
CAPITAL								
Construction - State (295)	\$ 2,075,000	\$ 1,283,578	61.9%	\$ 1,325,000	\$ 487,648	36.8%	\$ 795,930	163.2%
Construction - Non State (483)	13,000,000	9,551,439	73.5%	10,000,000	3,430,804	34.3%	6,120,636	178.4%
TOTAL	\$ 15,075,000	\$ 10,835,017	71.9%	\$ 11,325,000	\$ 3,918,451	34.6%	\$ 6,916,566	176.5%