



**Tulsa Community College
Regular Meeting of the Board of Regents**

MINUTES

The regular meeting of the Board of Regents of Tulsa Community College was held on **April 18, 2024 at 8:30 a.m. at West Campus.**

Board Members Present: James Beavers, Samuel Combs, Paul Cornell, Caron Lawhorn, Wesley Mitchell, and Pete Regan

Board Members Absent: Jennifer Jezek

Regent Regan left the meeting at 10:44 a.m.

Regent Cornell left the meeting at 10:57 a.m.

Others Present: President Goodson
 Executive Assistant for the Board
 College Administrators
 College Legal Counsel
 Faculty and Staff

CALL TO ORDER

Chair Beavers called the meeting to order at 8:30 a.m.

President Goodson confirmed compliance with the Open Meetings Act.

ROLL CALL

The assistant called the roll and the meeting proceeded with a quorum.

APPROVAL OF THE MINUTES

A **motion** was made by Regent Mitchell and seconded by Regent Cornell to approve the minutes for the regular meeting of the Tulsa Community College Board of Regents held on Thursday, February 15, 2024, as presented. The Chair called for a vote. Votes were recorded as follows.

Beavers – yes	Lawhorn - yes
Combs – yes	Mitchell - yes
Cornell – yes	Regan - yes

The motion carried..

CARRYOVER ITEMS

There were no carryover items.

NOMINATING COMMITTEE APPOINTMENT

Presented by Regent Beavers, Chair

Chairman Beavers appointed Regent Combs as Chair and Regent Mitchell as a member of the Nominating Committee. The Nominating Committee will nominate the Chair, Vice Chair, and Secretary of the Board of Regents for fiscal year 2025. The Nominating Committee will present their recommendation at the June 2024 board meeting.

ACADEMIC AFFAIRS AND STUDENT SUCCESS COMMITTEE REPORT

Presented by Regent Mitchell and Dr. Angela Sivadon, Sr. Vice President and Chief Academic Officer

1. Overview of Committee Meeting Topics

Regent Mitchell apprised the board of meeting topics discussed at the April committee meeting.

- **TRIO-EOC Update**

The Committee discussed the history of the program and the work being done.

- **TCC Workforce Development Update**

Pete Selden gave a report on workforce development and the work being done in the community such as continuing education, the prison education program, English as a second language, and skill-based learning. Also discussed continuation of the Cyber Skills Center and the addition of an AI bootcamp.

2. Student Success Update

Presented by Melissa Steadley, Director of Dual-Credit Programs, and students Addison Rogers, Brittany Rogers, and Chris Rogers

Ms. Steadley introduced the Rogers family. Addison Rogers, a senior in Early College High School, is graduating this year from both Broken Arrow Public School and TCC with her associate degree. Addison's parents, Chris and Brittany Rogers, are also graduating from TCC this spring and were introduced at the

meeting. They spoke to the board about their TCC journey and future plans regarding their educational and career goals.

PERSONNEL REPORT

Presented by President Goodson

1. Introduction of New Staff

There were no introductions.

2. Consent Agenda

The personnel consent agenda was submitted for approval.

- Appointments of full-time faculty and full-time professional staff at a pay grade 18 and above made since the last meeting of the Board of Regents of Tulsa Community College.
- Retirements of full-time faculty and full-time professional staff submitted since the last meeting of the Board of Regents of Tulsa Community College.
- Separations including resignations, terminations, deaths, and transition to disability status of full-time faculty and professional employees submitted since the last meeting of the Board of Regents of Tulsa Community College.

A **motion** was made by Regent Lawhorn and seconded by Regent Cornell to approve the personnel consent agenda. The Chair called for a vote. Votes were recorded as follows:

Beavers – yes	Lawhorn - yes
Combs – yes	Mitchell - yes
Cornell – yes	Regan - yes

The motion carried.

[\(Attachment: Consent Agenda\)](#)

FACILITIES & SAFETY COMMITTEE REPORT

Presented by Regent Mitchell and Michael Siftar, Associate Vice President of Administration and Chief Technology Officer

1. Overview of Committee Meeting Topics

Mr. Siftar apprised the board of meeting topics discussed at the April committee meeting.

- **Risk Management & Job Safety**

The committee received an update from Matt Sharpe, Director of Risk Management and Occupational Health and Safety. Matt reviewed the college's process for assessing risk along with annual loss rates and types of incidents compared with national averages over the past 10 years. He also reviewed insurance premium trends with a focus on Oklahoma specific property related weather events seen over the past five years. The committee discussed the driving factors behind recent premium increases along with strategies for mitigating risk.

- **Long-term Facilities Planning Update**

The college is developing a funding plan for reimagining the Metro Campus Academic Building and Student Union. Briefings have been held at the committee level to outline future benefits related to academic engagement, student experience, faculty and staff excellence and community enhancement.

- **Major Projects and Dashboard Update**

Construction for the Office of Admission and Prospective Student Services at the Metro Campus remains on track for completion in May. The Institutional Research, Reporting and Assessment team's new space has been completed and the move-in is in progress.

Bid solicitations are currently live in the market for the Northeast Campus Chemistry Lab remodel and the Metro and West Campus Nursing and Health Sciences expansion and remodel projects. We expect construction for both projects to start in May.

Mr. Siftar reviewed the major projects handout.

- **Deferred Maintenance Projects**

- Northeast Campus Electrical Upgrade – pending preliminary work by PSO.
- C4C Dedicated Chiller – single unit support for the data center in order for the rest of the building to maintain normal temperature.
- Northeast Campus Air Handler Replacement – order placed.
- C4C Exterior Painting – steel corrosion mitigation

- **Safety**

- Fire Panels and Building Alert Communication – either being installed or equipment on order. The building alert system project is complete at Metro Campus. Equipment ordered for the other campuses.

- Air Handler Replacements
 - Air handler replacements and upgraded filtration systems have provided better air flow and filtration of smaller particles.

[\(Handout: Major Projects Dashboard\)](#)

COMMUNITY RELATIONS COMMITTEE REPORT

Presented by Regent Lawhorn

1. Overview of Committee Meeting Topics

Regent Lawhorn apprised the board of meeting topics discussed at the April committee meeting.

- **Federal Updates**

- Representative Tom Cole (R-Okla.) is succeeding Representative Kay Granger (R-Texas) as Chair of the Appropriations Committee.

- **State Updates**

- The concurrent enrollment bill is dead this year. The bill would have set a limit on the reimbursement rate for concurrent enrollment and would have set standards for it to be adjusted over time. The College will continue to work on gaining support for the bill next year.
- Forty-four House members running for reelection are running unopposed.

- **Student Government Association Presentation**

- Kaydee Kinnett, a member of the Student Government Association executive team shared her experience as a member of SGA.

- **Foundation Update**

- The Foundation surpassed its goal for the employee giving campaign raising almost \$70,000, which surpasses the \$55,000 goal.
- The Signature Symphony fundraiser, Overture, will be on April 27, 2024 at River Spirit Casino and Resort.

FINANCE, RISK AND AUDIT COMMITTEE REPORT

Presented by Regent Cornell and Mark McMullen, Vice President of Business Affairs and Chief Financial Officer

1. Purchase Item Agreements over \$50,000

1.1 Education Services

Ratification was requested to extend an agreement with 2U Inc., dba edX Boot Camps, LLC (Lanham, MD). To develop non-degree educational programs. The original agreement was approved at the June 2022 meeting in the amount of **\$960,000**. The ratification requested will extend the agreement an additional two years. The revised total will be **\$1,920,000**. The agreement will be funded from a grant budget.

1.2 Software Licensing

Authorization was requested to renew an agreement with S2P Intermediate Holdings, Inc., DBA Jaggaer (Morrisville, NC) in the amount of **\$907,359** to license Jaggaer software for a period of seven years. The agreement will be funded from the general budget.

1.3 Mechanical Services

Authorization was requested to enter an agreement with Forrest Shoemaker Air Conditioning, Inc., DBA Shoemaker Mechanical (Tulsa, OK) in the amount of **\$299,245** for installation of an HVAC chiller at the Metro Campus. The services were competitively bid on RFP-24006-AR. The agreement will be funded from a capital budget.

1.4 Software Licensing

Authorization was requested to renew an agreement with Pinnacle Business Systems, Inc. (Edmond, OK) in the amount of **\$154,987** to license Varonis software for a period of one year. The agreement will be under the terms of GSA contract GS-35F-0511T and will be funded from the general budget.

1.5 Electrical Equipment

Authorization was requested to enter an agreement with Public Service Company of Oklahoma (Tulsa, OK) in the amount of **\$70,812** to install electrical equipment. The purchase will be completed on a sole source basis and will be funded from the HEERF budget.

1.6 Courier Services

Authorization was requested to renew an agreement with Brinks Incorporated (Coppell, TX) in the amount of **\$60,000** to provide courier service for a period of one year. The agreement will be funded from the general budget.

A **motion** was made by Regent Mitchell and seconded by Regent Cornell to approve all purchase item agreements in a single vote. The Chair called for a vote to approve all purchases collectively. Votes were recorded as follows:

Beavers – yes	Lawhorn - yes
Combs – yes	Mitchell - yes
Cornell – yes	Regan - yes

The motion carried.

A **motion** was made by the Finance, Risk & Audit Committee to approve the purchases. No second was needed. The Chair called for a vote for approval of all purchases collectively. Votes were recorded as follows:

Beavers – yes	Lawhorn - yes
Combs – yes	Mitchell - yes
Cornell – yes	Regan - yes

The motion carried.

2. **Monthly Financial Report**

Mark McMullen, Vice President of Business Affairs and CFO, gave the Board an overview of the March 2024 financial dashboards.

- Revenues tracking a little ahead due to enrollment.
- Expenses tracking on par.
- Cash remains strong.
- Investment strategy is sound. New CD investment approved by the Committee.
- HEERF projects in progress and nearing completion.

2.1 The Finance, Risk and Audit Committee recommended approval of the monthly financials for February 2024.

A **motion** was made by the Finance, Risk & Audit Committee to approve the monthly financials for February 2024. No second was needed. The Chair called for a vote. Votes were recorded as follows:

Beavers – yes Lawhorn - yes
Combs – yes Mitchell - yes
Cornell – yes Regan - yes

The motion carried.

2.2 The Finance, Risk and Audit Committee recommended approval of the monthly financials for March 2024.

A **motion** was made by the Finance, Risk & Audit Committee to approve the monthly financials for March 2024. No second was needed. The Chair called for a vote. Votes were recorded as follows:

Beavers – yes Lawhorn - yes
Combs – yes Mitchell - yes
Cornell – yes Regan - yes

The motion carried.

[\(Attachment: Financials for February and March 2024\)](#)
[\(Handout: Financial Dashboard for March 2024\)](#)

NEW BUSINESS

[Pursuant to Title 25 Oklahoma Statutes, Section 311(A)(9), "...any matter not known about or which could not have been reasonably foreseen prior to the time of posting." 24 hours prior to meeting]

There was none.

PERSONS WHO DESIRE TO COME BEFORE THE BOARD

Any person who desires to come before the Board shall notify the Tulsa Community College President's Office or designee in writing or electronically at least twenty-four (24) hours before the meeting begins. The notification must explain the nature and subject matter of their remarks and the corresponding agenda item. All persons shall be limited to a presentation of not more than two minutes.

There were none.

PRESIDENT'S REPORT

Presented by President Goodson and Kelsey Kane, Media Relations Manager

1. Overview of President's Highlights

Ms. Kane highlighted the following taken from the President's Highlights.

- Selden Recognized for Contributions in Workforce Development
- Air Traffic Control Program Highlighted Amid Changes to FAA Training Requirements

3. Comments on Previous Agenda Items

President Goodson mentioned several noteworthy topics in the highlights.

- TCC Student Named Semifinalist for Prestigious Scholarship
- Debate Team Wins State Championship
- Cybersecurity Lab Completion Celebrated with Grand Opening

Additional Comments:

A press conference was held on Tuesday, April 16, about the OU Polytechnic Institute and TCC partnership. OU is offering the Crimson Commitment to Oklahoma's Promise students that will cover the cost of fees. Tuition is covered by Oklahoma's Promise. TCC has about 20 students entering the program with plans to expand the cohort in the future.

[\(Handout: President's Highlights\)](#)

ACCT AND AACC INVOLVEMENT

Presented by President Goodson

Dr. Goodson discussed with the board future involvement with the Association of Community College Trustees and American Association of Community Colleges.

- ACCT, in partnership with AACC, is active in leading some of the federal advocacy for community colleges nationwide. President Goodson would like for TCC to be more engaged with the organization. The president's office will send some opportunities to the Board.

- The magazine that regents receive in the mail, “Trusteeship” by the Association of Governing Boards of Universities and Colleges, is a different organization. TCC engages in professional development through AGB as well.
- President Goodson will serve as Chair of AACC beginning on July 1, 2024.

UNLOCKING OPPORTUNITY HIGHLIGHTS

Presented by Dr. Lindsay White, Chief Strategy Officer

Dr. White updated the board on the progress of TCC’s involvement in the Unlocking Opportunity Network.

- Unlocking Opportunities is about post-secondary outcomes and leading students to complete high-value and high-opportunity programs that provide them with a desirable return on investment; or, if a student decides to transfer, an efficient and effective transfer with minimal excess credit accumulation.
- Talking Points:
 - Programs need to be worth completing.
 - Students need accurate, just-in-time information.
 - First generation students traditionally enter low-wage programs.
 - Transfer degrees are workforce degrees.
 - Scaling improvements is essential.
- Focus Areas Project Groups:
 - Strengthening Program Portfolio – ensure programs are strong opportunities for TCC students.
 - Program Effectiveness – evaluate program review process and conduct more frequently to make it more robust.
 - Prior Learning – assessment manual on how students obtain college credit, solidify the process and develop infrastructure.
 - Dual Credit Pathways – improve recruitment of dual credit students into high opportunity and high transferability programs.
 - Teaching and Learning Support – think tank utilizing Aspen Institute frameworks and best practices.
 - Transfer – what information TCC provides in transfer guides and additional information that can be added to the College’s materials. Move beyond articulation in partnership with transfer programs.
 - First Year Experience – redesign program onboarding, build student-centric schedules and delivery, reform advising and student supports.
 - Advising & Career Services – incorporating advising into career services. Now one department. Expanded the number of licenses with a tool called JobsEQ that will provide labor market data.

- Complete College America – Develop a map of the student’s first year experience to identify challenges that need to be addressed.
- Advising – Strengthening the process for students declaring majors and pilot testing of an intake survey that will identify student vulnerabilities before they start.
- Recruiting –Highlight high-wage/opportunity programs.
- Contextualize College Success Course – the orientation class many students take in the first year. Part of a grant that contextualizes the class for social science majors.
- Tulsa Achieves Rebrand – Marketing refresh, clarify requirements to enter/eligibility, career exploration, and changes to help students succeed and create a better experience. The Tulsa Achieves name will not be affected.

PREVIEW OF STRATEGIC PLAN PROCESS – FALL 2024

Presented by Dr. Lindsay White, Chief Strategy Officer

Dr. White discussed with the board the strategic planning process that begins next academic year to understand what the board would like to see in the strategic planning process and finalized strategic plan.

- Strengths of the Current Strategic Plan (2021-2025)
 - Beliefs and values as framework.
 - Broad contribution to strategies and KPIs.
 - Easy to explain and articulate.
- Planning Goals
 - Would like to see more specific projects with defined goals outlined in the plan itself, while at the same time providing enough innovation and flexibility that projects not outlined in the plan can still fit with the plan.
 - Within the planning year, have implementation plan ready.
 - Opportunities to streamline the mission metrics scorecard, and with that to have shorter term goals.
 - More updates and presence of progress.
 - The upcoming strategic plan process will be a continuation of this work building upon the current foundation.
- Content

There are already foundations to build upon as well as the usual data collection.

 - Unlocking Opportunity
 - Current strategic and operational plans
 - Student, faculty and staff surveys
 - Environmental scans

- Assessments and benchmarking
- Timeline
 - The committee will be formed in the summer. Participation with the Steering Committee will be defined.
- Considering a three-year plan vs. a five-year plan due to the speed of change, doing a thorough check-up every three years.

METRO CAMPUS MASTER FACILITIES PLAN

Presented by Michael Siftar, Associate Vice President of Administration and CTO; Kari Shults, Vice President of Advancement and President of the TCC Foundation; and Mark McMullen, Vice President of Business Affairs and CFO

Mr. Siftar recapped the proposal for the Metro Campus facilities renovation for discussion with the board.

- The plan was developed by GH2 and the DLR group and included interviews with more than 400 faculty and staff, more than 1,000 campus users providing feedback,
- This plan focuses on the Metro Campus and redevelopment of the academic, student union, and manual arts buildings. Considers TCC's long-term vision aligned with the Strategic Plan and higher education best practices. Identifies space utilization.
- Outside of the 10-year plan, federal grants are redeveloping certain areas of the Philips building. The Philips building is not in scope for this plan.
- Deferred maintenance will be addressed in almost all the new construction as it modernizes aging student and faculty spaces with contemporary designs and several functional enhancements to support student engagement.
- Renderings/Concepts:
 - Academic building, current library space to be the Faculty Success Center, or modernization of their office environment with secure checkpoint and to include spaces such as a break room, spaces to meet with students, and conference rooms. Access to the Student Union will be preserved.
 - Alleyway outside of the Perk: proposal will expand the study area by creating seating areas outside of the shop.
 - Student union/manual arts building room to add learning stairs, which has great appeal at Southeast.
 - The student union building food service space to be the location of the new boardroom making it highly visible and versatile.

- The student union event space to be redesigned as a multi-purpose event space available for reservation by TCC students and staff, as well as outside organizations bring more exposure to the campus.
 - Student union/manual arts building room to be transformed into student lofts that will provide access to computers, study areas, and private spaces with natural light.
 - Student union/manual arts building room to be redesigned for the library.
 - Student union dining area to be transformed into lounge and event space.
- TCC Foundation has started work on a capital campaign to help fund the plan.
 - Preference is to complete the project in a single phase to minimize disruptions and to accurately predict costs. Would like to have enough committed budget to complete the academic and student union buildings at the same time.

Kari Shults and President Goodson discussed the feasibility study. A feasibility study is in development and work will last from April-June. The research will determine scope and next steps for the campaign.

- The total cost estimate was increased to add in deferred maintenance.
- The four pillars in terms of funding support are academic engagement, student experience, faculty and staff experience, and community enhancement.
- The College and Foundation plan to split the cost 50/50.
- The feasibility study will determine the capacity to raise 50% of the cost.
- The use of long-term debt by the College's portion will be dependent on amount needed.
- After the feasibility study is completed, a goal and stretch goal will be announced for the campaign and a commitment to funding sources.

EXECUTIVE SESSION

Proposed vote to go into executive session Pursuant to Title 25 Oklahoma Statutes, Section 307(B)(4), for confidential communications between a public body and its attorneys concerning pending litigation, investigations, claims or actions. Section 307(B)(11) Michael Siftar, AVP of Administrative Operations & CTO, to present and discuss information technology related cyber security plans, response, and monitoring.

A **motion** was made by Regent Combs and seconded by Regent Lawhorn to recess the regular meeting and to convene executive session. The Chair called for a vote. Votes were recorded as follows:

Beavers – yes
Combs – yes

Lawhorn – yes
Mitchell - yes

The motion carried.

- The board discussed confidential matters related to information technology related cyber security plans, response, and monitoring.

A **motion** was made by Regent Mitchell and seconded by Regent Combs to end executive session and to reconvene the regular meeting. The Chair called for a vote. Votes were recorded as follows:

Beavers – yes
Combs – yes

Lawhorn – yes
Mitchell - yes

The motion carried

ADJOURNMENT

A **motion** was made by Regent Mitchell and seconded by Regent Combs to adjourn the meeting. The Chair called for a vote. Votes were recorded as follows:

Beavers – yes
Combs – yes

Lawhorn – yes
Mitchell - yes

The motion carried.

The meeting adjourned at 1:05 p.m.

The next meeting of the Tulsa Community College Board of Regents will be held on Thursday, June 20, 2024 at 2:30 p.m. at Metro Campus, 909 South Boston Avenue, Tulsa, OK, Academic Building/Student Success Center, Building 1, Boardroom 617.

Respectfully submitted,



Leigh B. Goodson
President & CEO



James Beavers, Chair
Board of Regents

ATTEST:



Paul Cornell, Secretary
Board of Regents

ADDENDUM FOR PERSONNEL CONSENT ITEMS:

Items listed under Personnel Consent Items will be approved by one motion without discussion. If discussion on an item is desired, the item will be removed from the "Consent Agenda" and considered separately at the request of a Board member.

APPOINTMENT:

Brian Young, Major Gifts Officer Salary: \$80,000
TCC Foundation
Bank of America
March 4, 2024

Brian has earned his Master of Science in Strategic Communications from Arkansas State University. Brian also earned his Bachelor of Science in Organizational Leadership from Northeastern State University. Brian has over twenty years of leadership, professional development, and public relations experience.

RETIREMENT:

None.

SEPARATIONS:

Brena Bellovich, Professor June 28th, 2024
Math & Engineering
Southeast Campus

Jennifer Campbell, Accreditation & Compliance Coordinator March 15, 2024
Health Sciences
Metro Campus

Evan Jewsbury, Chief Human Resources Officer March 31, 2024
Human Resources
Bank of America

Kara Thompson, Assistant Professor/Coordinator March 8, 2024
Health Sciences
Metro Campus

TULSA COMMUNITY COLLEGE
FINANCIAL REPORT
MONTH ENDING FEBRUARY 29, 2024

TULSA COMMUNITY COLLEGE
STATEMENT OF REVENUE AND EXPENDITURES COMPARISON
FOR THE PERIOD ENDING FEBRUARY 29, 2024 AND FEBRUARY 28, 2023

	FEBRUARY FY24			FEBRUARY FY23			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
Revenue								
Education & General								
State Appropriations	\$ 40,775,213	\$ 28,226,814	69.2%	\$ 32,957,050	\$ 23,613,018	71.6%	\$ 4,613,797	19.5%
Revolving Fund	1,500,000	629,587	42.0%	1,936,906	2,132,294	110.1%	(1,502,707)	-70.5%
Resident Tuition	27,885,045	23,559,593	84.5%	28,598,786	22,289,262	77.9%	1,270,331	5.7%
Non-Resident Tuition	2,125,228	1,772,402	83.4%	2,343,890	1,585,776	67.7%	186,626	11.8%
Student Fees	7,111,396	5,160,679	72.6%	7,130,931	5,017,425	70.4%	143,254	2.9%
Local Appropriations	51,500,000	26,800,000	52.0%	48,000,000	23,100,000	48.1%	3,700,000	16.0%
Total	\$ 130,896,882	\$ 86,149,075	65.8%	\$ 120,967,563	\$ 77,737,775	64.3%	\$ 8,411,301	10.8%
HEERF								
Federal Student Grants - HEERF II&III	\$ -	\$ -	0.0%	1,500,000	1,508,245	100.5%	\$ (1,508,245)	-100.0%
Federal Institutional Aid - HEERF II&III	-	-	0.0%	28,500,000	11,451,658	40.2%	(11,451,658)	-100.0%
Total	\$ -	\$ -	0.0%	\$ 30,000,000	\$ 12,959,903	43.2%	\$ (12,959,903)	-100.0%
Auxiliary Enterprises								
Campus Store	\$ 300,000	\$ 124,211	41.4%	\$ 525,000	\$ 109,978	20.9%	\$ 14,233	13%
Student Activities	1,900,000	1,387,490	73.0%	1,900,000	1,483,482	78.1%	(95,992)	-6.5%
Other Auxiliary Enterprises	3,500,000	2,527,187	72.2%	3,500,000	2,469,051	70.5%	58,136	2.4%
Total	\$ 5,700,000	\$ 4,038,889	70.9%	\$ 5,925,000	\$ 4,062,511	68.6%	\$ (23,622)	-0.6%
Restricted								
Federal Grants	\$ 3,767,861	\$ 1,102,910	29.3%	\$ 4,185,000	\$ 871,877	20.8%	\$ 231,033	26.5%
State Grants	3,180,622	198,495	6.2%	4,456,979	1,485,172	33.3%	(1,286,677)	-86.6%
Private Grants	3,814,596	1,201,795	31.5%	-	1,506,368	0.0%	(304,573)	-20.2%
ARPA Grants	5,400,265	470,494	8.7%	-	-	0.0%	470,494	0.0%
Total	\$ 16,163,344	\$ 2,973,694	18.4%	\$ 8,641,979	\$ 3,863,417	44.7%	\$ (889,723)	-23.0%
Capital								
Construction - State (295)	\$ 2,600,000	\$ 1,716,400	66.0%	\$ 3,116,400	\$ 1,716,400	55.1%	\$ -	0.0%
Construction - Non State (483)	2,000,000	-	0.0%	7,500,000	1,650,312	22.0%	(1,650,312)	-100.0%
Total	\$ 4,600,000	\$ 1,716,400	37.3%	\$ 10,616,400	\$ 3,366,712	31.7%	\$ (1,650,312)	-49.0%
TOTAL REVENUE	\$ 157,360,226	\$ 94,878,058	60.3%	\$ 176,150,942	\$ 101,990,317	57.9%	\$ (7,112,259)	-7.0%
Expenditures								
Education & General								
Instruction	\$ 56,539,244	\$ 31,458,920	55.6%	\$ 50,516,742	\$ 27,829,435	55.1%	\$ 3,629,486	13.0%
Public Service	1,029,695	580,741	56.4%	982,076	432,705	44.1%	148,036	34.2%
Academic Support	20,124,086	12,946,868	64.3%	18,732,346	10,533,884	56.2%	2,412,984	22.9%
Student Services	10,735,736	6,734,310	62.7%	11,121,621	6,045,389	54.4%	688,921	11.4%
Institutional Support	16,078,205	10,791,494	67.1%	14,344,843	9,434,149	65.8%	1,357,345	14.4%
Operation/ Maintenance of Plant	18,089,754	12,699,815	70.2%	17,789,214	11,780,147	66.2%	919,668	7.8%
Tuition Waivers	4,700,000	4,784,408	101.8%	4,300,000	4,309,491	100.2%	474,917	11.0%
Scholarships	4,900,000	2,663,943	54.4%	5,300,000	4,071,088	76.8%	(1,407,145)	-34.6%
Total	\$ 132,196,720	\$ 82,660,499	62.5%	\$ 123,086,842	\$ 74,436,287	60.5%	\$ 8,224,212	11.0%
HEERF								
Federal Student Grants - HEERF II&III	\$ -	\$ -	0.0%	1,500,000	1,138,044	75.9%	\$ (1,138,044)	-100.0%
Federal Institutional Aid - HEERF II&III	-	-	0.0%	6,000,000	3,658,421	61.0%	(3,658,421)	-100.0%
Federal Institutional Aid - Lost Revenue	12,000,000	5,161,660	43.0%	22,500,000	5,532,897	24.6%	(371,237)	-6.7%
Total	\$ 12,000,000	\$ 5,161,660	43.0%	\$ 30,000,000	\$ 10,329,362	34.4%	\$ (5,167,702)	-50.0%
Auxiliary Enterprises								
Campus Store	\$ 132,000	\$ 97,844	74.1%	\$ 130,500	\$ 98,553	75.5%	\$ (709)	-0.7%
Student Activities	2,399,000	897,106	37.4%	1,900,000	559,777	29.5%	337,329	60.3%
Other Auxiliary Enterprises	8,870,000	3,006,008	33.9%	7,623,500	3,074,663	40.3%	(68,655)	-2.2%
Total	\$ 11,401,000	\$ 4,000,957	35.1%	\$ 9,654,000	\$ 3,732,993	38.7%	\$ 267,964	7.2%
Restricted								
Federal Grants	\$ 3,767,861	\$ 1,124,964	29.9%	\$ 4,185,000	\$ 995,938	23.8%	\$ 129,026	13.0%
State Grants	3,180,622	251,294	7.9%	4,456,979	2,812,440	63.1%	(2,561,146)	-91.1%
Private Grants	3,814,596	1,852,702	48.6%	-	1,624,692	0.0%	228,010	14.0%
ARPA Grants	5,400,265	332,019	6.1%	-	-	0.0%	332,019	0.0%
Total	\$ 16,163,344	\$ 3,560,978	22.0%	\$ 8,641,979	\$ 5,433,070	62.9%	\$ (1,872,092)	-34.5%
Capital								
Construction - State (295)	\$ 2,600,000	\$ 981,376	37.7%	\$ 3,116,400	\$ 1,530,666	49.1%	\$ (549,291)	-35.9%
Construction - Non State (483)	2,000,000	80,393	4.0%	7,500,000	1,605,921	21.4%	(1,525,528.65)	-95.0%
Total	\$ 4,600,000	\$ 1,061,768	23.1%	\$ 10,616,400	\$ 3,136,588	29.5%	\$ (2,074,820)	-66.1%
TOTAL EXPENDITURES	\$ 176,361,064	\$ 96,445,863	54.7%	\$ 181,999,221	\$ 97,068,300	53.3%	\$ (622,437)	-0.6%

**TULSA COMMUNITY COLLEGE
EXPENDITURE SUMMARY BY CATEGORY
FOR THE PERIOD ENDING FEBRUARY 29, 2024 AND FEBRUARY 28, 2023**

	FEBRUARY FY24			FEBRUARY FY23			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
EDUCATION AND GENERAL								
Salaries & Wages								
Faculty	\$ 23,972,867	\$ 13,333,422	55.6%	\$ 20,334,088	\$ 11,293,642	55.5%	\$ 2,039,780	18.1%
Adjunct Faculty	10,500,000	6,971,447	66.4%	11,000,000	6,266,483	57.0%	704,964	11.2%
Professional	14,596,950	9,436,702	64.6%	13,180,480	8,262,741	62.7%	1,173,961	14.2%
Classified Exempt	2,624,252	1,378,049	52.5%	1,978,693	1,403,720	70.9%	(25,671)	-1.8%
Classified Hourly	19,104,680	11,343,469	59.4%	18,004,571	9,795,071	54.4%	1,548,398	15.8%
TOTAL	\$ 70,798,750	\$ 42,463,090	60.0%	\$ 64,497,832	\$ 37,021,657	57.4%	\$ 5,441,433	14.7%
Staff Benefits	\$ 28,315,327	\$ 16,635,646	58.8%	\$ 26,729,010	\$ 15,545,242	58.2%	\$ 1,090,404	7.0%
Professional Services	2,481,400	2,082,747	83.9%	2,634,000	1,718,010	65.2%	364,737	21.2%
Operating Services	17,172,743	10,892,370	63.4%	16,037,800	9,214,934	57.5%	1,677,436	18.2%
Travel	315,700	232,100	73.5%	310,200	186,919	60.3%	45,181	24.2%
Utilities	2,030,000	1,523,094	75.0%	1,650,000	1,372,984	83.2%	150,110	10.9%
Tuition Waivers	4,700,000	4,784,408	101.8%	1,628,000	4,309,491	264.7%	474,917	11.0%
Scholarships	4,900,000	2,663,943	54.4%	4,300,000	4,071,087	94.7%	(1,407,144)	-34.6%
Furniture & Equipment	1,482,800	1,383,102	93.3%	5,300,000	995,962	18.8%	387,140	38.9%
TOTAL	\$ 132,196,720	\$ 82,660,499	62.5%	\$ 123,086,842	\$ 74,436,287	60.5%	\$ 8,224,212	11.0%
HEERF								
Federal Student Grants - HEERF II&III	\$ -	\$ -	0%	\$ 1,500,000	\$ 1,138,044	75.9%	\$ (1,138,044)	-100.0%
Federal Institutional Aid - HEERF II&III	-	-	0.0%	6,000,000	3,658,421	61.0%	(3,658,421)	-100.0%
Federal Institutional Aid - Lost Revenue	12,000,000	5,161,660	43.0%	22,500,000	5,532,897	24.6%	(371,237)	-6.7%
TOTAL	\$ 12,000,000	\$ 5,161,660	43.0%	\$ 30,000,000	\$ 10,329,362	34.4%	\$ (5,167,702)	-50.0%
CAMPUS STORE								
Bond Principal and Expense	\$ 132,000	\$ 97,844	74.1%	\$ 130,500	\$ 98,553	75.5%	(709)	-0.7%
TOTAL	\$ 132,000	\$ 97,844	74.1%	\$ 130,500	\$ 98,553	75.5%	\$ (709)	-0.7%
STUDENT ACTIVITIES								
Salaries & Wages								
Professional	\$ 5,000	\$ 72,327	1446.5%	\$ 135,000	\$ 1,440	1.1%	\$ 70,887	4922.7%
Classified Hourly	400,000	299,466	74.9%	535,000	239,321	44.7%	60,145	25.1%
Total Salaries & Wages	\$ 405,000	\$ 371,793	91.8%	\$ 670,000	\$ 240,761	35.9%	\$ 131,032	54.4%
Staff Benefits	\$ 200,000	\$ 143,345	71.7%	\$ 300,000	\$ 102,345	34.1%	\$ 41,000	40.1%
Professional Services	5,000	69,735	1394.7%	70,000	1,050	1.5%	68,685	6541.4%
Operating Services	739,000	303,764	41.1%	260,000	209,276	80.5%	94,488	45.1%
Travel	50,000	8,468	16.9%	20,000	6,345	31.7%	2,123	33.5%
Furniture & Equipment	1,000,000	-	0.0%	580,000	-	0.0%	-	0.0%
TOTAL	\$ 2,399,000	\$ 897,105	37.4%	\$ 1,900,000	\$ 559,777	29.5%	\$ 337,328	60.3%
OTHER AUXILIARY ENTERPRISES								
Salaries & Wages								
Professional	\$ 250,000	\$ 160,032	64.0%	\$ 135,000	\$ 162,963	120.7%	\$ (2,931)	-1.8%
Adjunct Faculty	300,000	170,486	56.8%	325,000	105,216	32.4%	65,270	62.0%
Classified Hourly	200,000	85,500	42.7%	300,000	72,781	24.3%	12,719	17.5%
Total Salaries & Wages	\$ 750,000	\$ 416,018	55.5%	\$ 760,000	\$ 340,960	44.9%	\$ 75,058	22.0%
Staff Benefits	\$ 150,000	\$ 95,762	63.8%	\$ 140,000	\$ 78,880	56.3%	\$ 16,882	21.4%
Professional Services	990,000	818,426	82.7%	600,000	945,685	157.6%	(127,259)	-13.5%
Operating Services	6,127,500	1,039,484	17.0%	2,495,000	1,121,366	44.9%	(81,882)	-7.3%
Travel	50,000	26,683	53.4%	65,000	20,059	30.9%	6,624	33.0%
Utilities	800,000	507,697	63.5%	800,000	457,661	57.2%	50,036	10.9%
Scholarship & Refunds	2,500	2,699	108.0%	43,000	1,130	2.6%	1,569	138.8%
Bond Principal and Expense	-	97,844	0.0%	1,120,500	98,553	8.8%	(709)	-0.7%
Furniture & Equipment	-	1,396	0.0%	1,600,000	10,369	0.6%	(8,973)	-86.5%
TOTAL	\$ 8,870,000	\$ 3,006,008	33.9%	\$ 7,623,500	\$ 3,074,663	40.3%	\$ (68,655)	-2.2%
CAPITAL								
Construction - State (295)	\$ 2,600,000	\$ 981,376	37.7%	\$ 3,116,400	\$ 1,530,666	49.1%	\$ (549,291)	-35.9%
Construction - Non State (483)	2,000,000	80,393	4.0%	7,500,000	1,605,921	21.4%	(1,525,529)	-95.0%
TOTAL	\$ 4,600,000	\$ 1,061,768	23.1%	\$ 10,616,400	\$ 3,136,588	29.5%	\$ (2,074,820)	-66.1%

TULSA COMMUNITY COLLEGE
FINANCIAL REPORT
MONTH ENDING MARCH 31, 2024

TULSA COMMUNITY COLLEGE
STATEMENT OF REVENUE AND EXPENDITURES COMPARISON
FOR THE PERIOD ENDING MARCH 31, 2024 AND MARCH 31, 2023

	MARCH FY24			MARCHFY23			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
Revenue								
Education & General								
State Appropriations	\$ 40,775,213	\$ 31,363,913	76.9%	\$ 32,957,050	\$ 26,175,137	79.4%	\$ 5,188,776	19.8%
Revolving Fund	1,500,000	751,359	50.1%	1,936,906	2,205,958	113.9%	(1,454,599)	-65.9%
Resident Tuition	27,885,045	25,974,574	93.1%	28,598,786	23,549,132	82.3%	2,425,442	10.3%
Non-Resident Tuition	2,125,228	1,954,082	91.9%	2,343,890	1,664,445	71.0%	289,637	17.4%
Student Fees	7,111,396	5,689,676	80.0%	7,130,931	5,361,756	75.2%	327,920	6.1%
Local Appropriations	51,500,000	31,300,000	60.8%	48,000,000	27,600,000	57.5%	3,700,000	13.4%
Total	\$ 130,896,882	\$ 97,033,604	74.1%	\$ 120,967,563	\$ 86,556,428	71.6%	\$ 10,477,176	12.1%
HEERF								
Federal Student Grants - HEERF II&III	\$ -	\$ -	0.0%	1,500,000	1,508,245	100.5%	\$ (1,508,245)	-100.0%
Federal Institutional Aid - HEERF II&III	-	-	0.0%	28,500,000	11,451,658	40.2%	(11,451,658)	-100.0%
Total	\$ -	\$ -	0.0%	\$ 30,000,000	\$ 12,959,903	43.2%	\$ (12,959,903)	-100.0%
Auxiliary Enterprises								
Campus Store	\$ 300,000	\$ 124,211	41.4%	\$ 525,000	\$ 251,726	47.9%	\$ (127,515)	-51%
Student Activities	1,900,000	1,677,088	88.3%	1,900,000	1,679,620	88.4%	(2,532)	-0.2%
Other Auxiliary Enterprises	3,500,000	3,010,262	86.0%	3,500,000	2,773,017	79.2%	237,245	8.6%
Total	\$ 5,700,000	\$ 4,811,561	84.4%	\$ 5,925,000	\$ 4,704,363	79.4%	\$ 107,198	2.3%
Restricted								
Federal Grants	\$ 3,767,861	\$ 1,293,751	34.3%	\$ 4,185,000	\$ 1,011,356	24.2%	\$ 282,395	27.9%
State Grants	3,180,622	240,582	7.6%	4,456,979	2,745,932	61.6%	(2,505,350)	-91.2%
Private Grants	3,814,596	1,871,040	49.0%	-	1,609,283	0.0%	261,757	16.3%
ARPA Grants	5,400,265	470,494	8.7%	-	-	0.0%	470,494	0.0%
Total	\$ 16,163,344	\$ 3,875,866	24.0%	\$ 8,641,979	\$ 5,366,571	62.1%	\$ (1,490,704)	-27.8%
Capital								
Construction - State (295)	\$ 2,600,000	\$ 1,716,400	66.0%	\$ 3,116,400	\$ 1,716,400	55.1%	\$ -	0.0%
Construction - Non State (483)	2,000,000	-	0.0%	7,500,000	1,650,312	22.0%	(1,650,312)	-100.0%
Total	\$ 4,600,000	\$ 1,716,400	37.3%	\$ 10,616,400	\$ 3,366,712	31.7%	\$ (1,650,312)	-49.0%
TOTAL REVENUE	\$ 157,360,226	\$ 107,437,431	68.3%	\$ 176,150,942	\$ 112,953,976	64.1%	\$ (5,516,545)	-4.9%
Expenditures								
Education & General								
Instruction	\$ 56,539,244	\$ 36,031,186	63.7%	\$ 50,516,742	\$ 31,679,430	62.7%	\$ 4,351,756	13.7%
Public Service	1,029,695	673,200	65.4%	982,076	475,643	48.4%	197,557	41.5%
Academic Support	20,124,086	14,915,899	74.1%	18,732,346	12,016,472	64.1%	2,899,427	24.1%
Student Services	10,735,736	7,754,623	72.2%	11,121,621	6,921,320	62.2%	833,303	12.0%
Institutional Support	16,078,205	12,025,698	74.8%	14,344,843	10,581,199	73.8%	1,444,499	13.7%
Operation/ Maintenance of Plant	18,089,754	14,295,068	79.0%	17,789,214	13,261,464	74.5%	1,033,604	7.8%
Tuition Waivers	4,700,000	4,905,447	104.4%	4,300,000	4,415,410	102.7%	490,037	11.1%
Scholarships	4,900,000	4,406,470	89.9%	5,300,000	4,122,593	77.8%	283,877	6.9%
Total	\$ 132,196,720	\$ 95,007,591	71.9%	\$ 123,086,842	\$ 83,473,531	67.8%	\$ 11,534,060	13.8%
HEERF								
Federal Student Grants - HEERF II&III	\$ -	\$ -	0.0%	1,500,000	1,138,044	75.9%	\$ (1,138,044)	-100.0%
Federal Institutional Aid - HEERF II&III	-	-	0.0%	6,000,000	3,658,421	61.0%	(3,658,421)	-100.0%
Federal Institutional Aid - Lost Revenue	12,000,000	5,600,237	46.7%	22,500,000	6,025,707	26.8%	(425,470)	-7.1%
Total	\$ 12,000,000	\$ 5,600,237	46.7%	\$ 30,000,000	\$ 10,822,172	36.1%	\$ (5,221,935)	-48.3%
Auxiliary Enterprises								
Campus Store	\$ 132,000	\$ 108,715	82.4%	\$ 130,500	\$ 109,503	83.9%	\$ (788)	-0.7%
Student Activities	2,399,000	995,312	41.5%	1,900,000	629,688	33.1%	365,624	58.1%
Other Auxiliary Enterprises	8,870,000	3,400,946	38.3%	7,623,500	3,338,429	43.8%	62,517	1.9%
Total	\$ 11,401,000	\$ 4,504,973	39.5%	\$ 9,654,000	\$ 4,077,619	42.2%	\$ 427,353	10.5%
Restricted								
Federal Grants	\$ 3,767,861	\$ 1,323,487	35.1%	\$ 4,185,000	\$ 1,261,067	30.1%	\$ 62,420	4.9%
State Grants	3,180,622	300,535	9.4%	4,456,979	2,817,488	63.2%	(2,516,953)	-89.3%
Private Grants	3,814,596	2,616,584	68.6%	-	2,062,548	0.0%	554,037	26.9%
ARPA Grants	5,400,265	361,818	6.7%	-	441,583	0.0%	(79,764)	-18.1%
Total	\$ 16,163,344	\$ 4,602,424	28.5%	\$ 8,641,979	\$ 6,582,685	76.2%	\$ (1,980,261)	-30.1%
Capital								
Construction - State (295)	\$ 2,600,000	\$ 1,055,098	40.6%	\$ 3,116,400	\$ 1,665,597	53.4%	\$ (610,499)	-36.7%
Construction - Non State (483)	2,000,000	116,816	5.8%	7,500,000	1,662,621	22.2%	(1,545,805.20)	-93.0%
Total	\$ 4,600,000	\$ 1,171,914	25.5%	\$ 10,616,400	\$ 3,328,218	31.3%	\$ (2,156,304)	-64.8%
TOTAL EXPENDITURES	\$ 176,361,064	\$ 110,887,139	62.9%	\$ 181,999,221	\$ 108,284,226	59.5%	\$ 2,602,913	2.4%

**TULSA COMMUNITY COLLEGE
EXPENDITURE SUMMARY BY CATEGORY
FOR THE PERIOD ENDING MARCH 31, 2024 AND MARCH 31, 2023**

	MARCH FY24			MARCH FY23			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
EDUCATION AND GENERAL								
Salaries & Wages								
Faculty	\$ 23,972,867	\$ 15,251,306	63.6%	\$ 20,334,088	\$ 12,896,329	63.4%	\$ 2,354,977	18.3%
Adjunct Faculty	10,500,000	8,109,573	77.2%	11,000,000	7,114,194	64.7%	995,378	14.0%
Professional	14,596,950	10,781,079	73.9%	13,180,480	9,308,958	70.6%	1,472,120	15.8%
Classified Exempt	2,624,252	1,396,231	53.2%	1,978,693	1,582,026	80.0%	(185,795)	-11.7%
Classified Hourly	19,104,680	13,631,621	71.4%	18,004,571	11,754,193	65.3%	1,877,428	16.0%
TOTAL	\$ 70,798,750	\$ 49,169,809	69.5%	\$ 64,497,832	\$ 42,655,701	66.1%	\$ 6,514,108	15.3%
Staff Benefits	\$ 28,315,327	\$ 19,109,050	67.5%	\$ 26,729,010	\$ 17,746,220	66.4%	\$ 1,362,830	7.7%
Professional Services	2,481,400	2,268,956	91.4%	2,634,000	1,839,346	69.8%	429,611	23.4%
Operating Services	17,172,743	11,799,107	68.7%	16,037,800	9,947,303	62.0%	1,851,804	18.6%
Travel	315,700	270,853	85.8%	310,200	212,203	68.4%	58,649	27.6%
Utilities	2,030,000	1,677,724	82.6%	1,650,000	1,515,560	91.9%	162,164	10.7%
Tuition Waivers	4,700,000	4,905,447	104.4%	1,628,000	4,415,410	271.2%	490,037	11.1%
Scholarships	4,900,000	4,406,470	89.9%	4,300,000	4,122,592	95.9%	283,878	6.9%
Furniture & Equipment	1,482,800	1,400,175	94.4%	5,300,000	1,019,195	19.2%	380,980	37.4%
TOTAL	\$ 132,196,720	\$ 95,007,591	71.9%	\$ 123,086,842	\$ 83,473,530	67.8%	\$ 11,534,061	13.8%
HEERF								
Federal Student Grants - HEERF II&III	\$ -	\$ -	0%	\$ 1,500,000	\$ 1,138,044	75.9%	\$ (1,138,044)	-100.0%
Federal Institutional Aid - HEERF II&III	-	-	0.0%	6,000,000	3,658,421	61.0%	(3,658,421)	-100.0%
Federal Institutional Aid - Lost Revenue	12,000,000	5,600,237	46.7%	22,500,000	6,025,707	26.8%	(425,470)	-7.1%
TOTAL	\$ 12,000,000	\$ 5,600,237	46.7%	\$ 30,000,000	\$ 10,822,172	36.1%	\$ (5,221,935)	-48.3%
CAMPUS STORE								
Bond Principal and Expense	\$ 132,000	\$ 108,715	82.4%	130,500	109,503	83.9%	(788)	-0.7%
TOTAL	\$ 132,000	\$ 108,715	82.4%	\$ 130,500	\$ 109,503	83.9%	\$ (788)	-0.7%
STUDENT ACTIVITIES								
Salaries & Wages								
Professional	\$ 5,000	\$ 81,407	1628.1%	\$ 135,000	\$ 1,620	1.2%	\$ 79,787	4925.1%
Classified Hourly	400,000	358,127	89.5%	535,000	283,948	53.1%	74,179	26.1%
Total Salaries & Wages	\$ 405,000	\$ 439,534	108.5%	\$ 670,000	\$ 285,568	42.6%	\$ 153,966	53.9%
Staff Benefits	\$ 200,000	\$ 166,058	83.0%	\$ 300,000	\$ 117,828	39.3%	\$ 48,229	40.9%
Professional Services	5,000	70,424	1408.5%	70,000	1,050	1.5%	69,374	6607.0%
Operating Services	739,000	309,215	41.8%	260,000	215,492	82.9%	93,722	43.5%
Travel	50,000	10,082	20.2%	20,000	9,749	48.7%	333	3.4%
Furniture & Equipment	1,000,000	-	0.0%	580,000	-	0.0%	-	0.0%
TOTAL	\$ 2,399,000	\$ 995,312	41.5%	\$ 1,900,000	\$ 629,688	33.1%	\$ 365,624	58.1%
OTHER AUXILIARY ENTERPRISES								
Salaries & Wages								
Professional	\$ 250,000	\$ 179,997	72.0%	\$ 135,000	\$ 116,918	86.6%	\$ 63,079	54.0%
Adjunct Faculty	300,000	209,462	69.8%	325,000	191,723	59.0%	17,739	9.3%
Classified Hourly	200,000	114,857	57.4%	300,000	110,186	36.7%	4,671	4.2%
Total Salaries & Wages	\$ 750,000	\$ 504,316	67.2%	\$ 760,000	\$ 418,826	55.1%	\$ 85,489	20.4%
Staff Benefits	\$ 150,000	\$ 111,961	74.6%	\$ 140,000	\$ 91,065	65.0%	\$ 20,896	22.9%
Professional Services	990,000	914,336	92.4%	600,000	971,399	161.9%	(57,062)	-5.9%
Operating Services	6,127,500	1,165,649	19.0%	2,495,000	1,209,069	48.5%	(43,421)	-3.6%
Travel	50,000	32,633	65.3%	65,000	21,881	33.7%	10,752	49.1%
Utilities	800,000	559,240	69.9%	800,000	505,186	63.1%	54,054	10.7%
Scholarship & Refunds	2,500	2,699	108.0%	43,000	1,130	2.6%	1,569	138.8%
Bond Principal and Expense	-	108,715	0.0%	1,120,500	109,503	9.8%	(788)	-0.7%
Furniture & Equipment	-	1,396	0.0%	1,600,000	10,369	0.6%	(8,973)	-86.5%
TOTAL	\$ 8,870,000	\$ 3,400,946	38.3%	\$ 7,623,500	\$ 3,338,429	43.8%	\$ 62,517	1.9%
CAPITAL								
Construction - State (295)	\$ 2,600,000	\$ 1,055,098	40.6%	\$ 3,116,400	\$ 1,665,597	53.4%	\$ (610,499)	-36.7%
Construction - Non State (483)	2,000,000	116,816	5.8%	7,500,000	1,662,621	22.2%	(1,545,805)	-93.0%
TOTAL	\$ 4,600,000	\$ 1,171,914	25.5%	\$ 10,616,400	\$ 3,328,218	31.3%	\$ (2,156,304)	-64.8%



DEFERRED MAINTENANCE

NE Electrical Upgrade

Estimated Completion: June 2025
Budget: \$3,200,000



SE Plant 2 Chillers

Estimated Completion: Mar 2024
Budget: \$920,000



WC Breezeway HVAC Replacement

Estimated Completion: Apr 2024
Budget: \$450,000



C4C Dedicated Chiller

Estimated Completion: Apr 2025
Budget: \$300,000



WC Vet Tech Chiller

Estimated Completion: Apr 2024
Budget: \$165,000



NE Air Handler Replacement

Estimated Completion: Jun 2024
Budget: \$160,000



C4C Exterior Painting

Estimated Completion: Aug 2024
Budget: \$250,000



SAFETY

Fire Panels

Estimated Completion: May 2024
Budget: \$520,000



Building Alert Communications

Estimated Completion: TBD
Budget: \$300,000



CAMPUS GROWTH

MC and WC Nursing & Health Sciences Remodel

Estimated Completion: Dec 2024
Budget: \$4,500,000



MC Admissions Remodel

Estimated Completion: June 2024
Budget: \$900,000



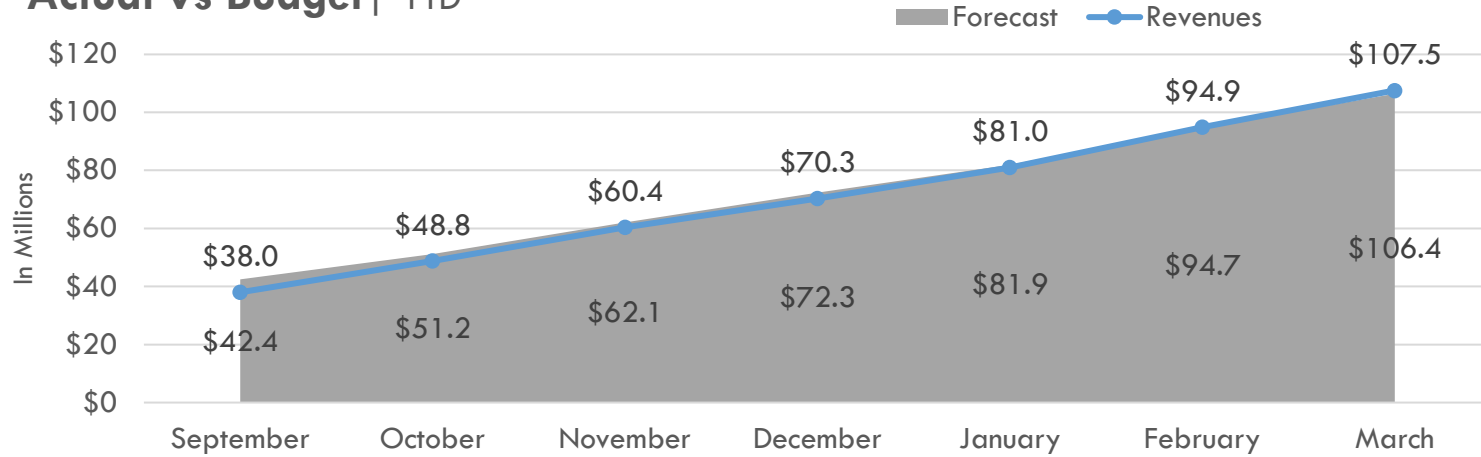
NE Chemistry Lab Remodel

Estimated Completion: TBD
Budget: TBD



REVENUE DASHBOARD MARCH 2024

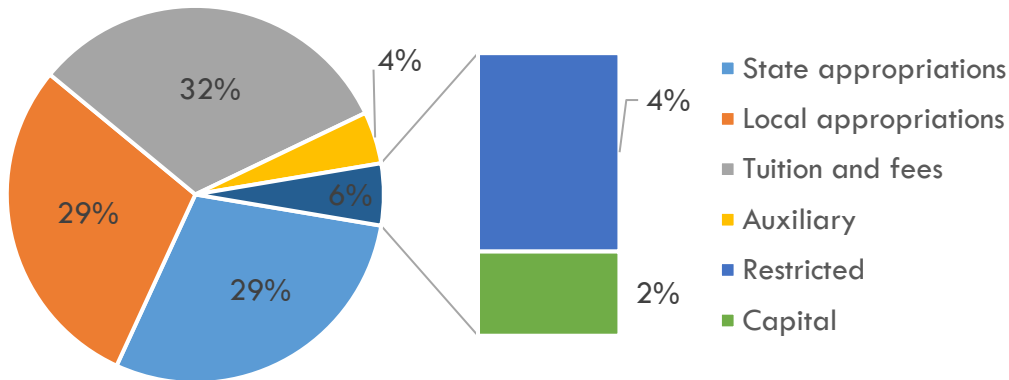
Actual vs Budget | YTD



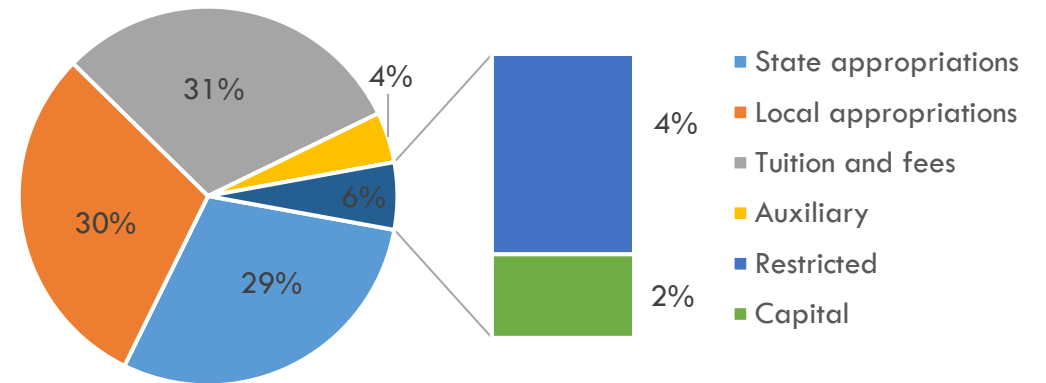
Revenues | Monthly Activity

Revenues	Actual	Forecast	Variance
E&G	\$10.9	\$ 10.0	\$ 0.9
Auxiliary	0.8	0.6	0.2
Restricted	0.9	1.0	(0.1)
Capital	-	0.1	(0.1)
Total	\$ 12.6	\$ 11.7	\$ 0.9

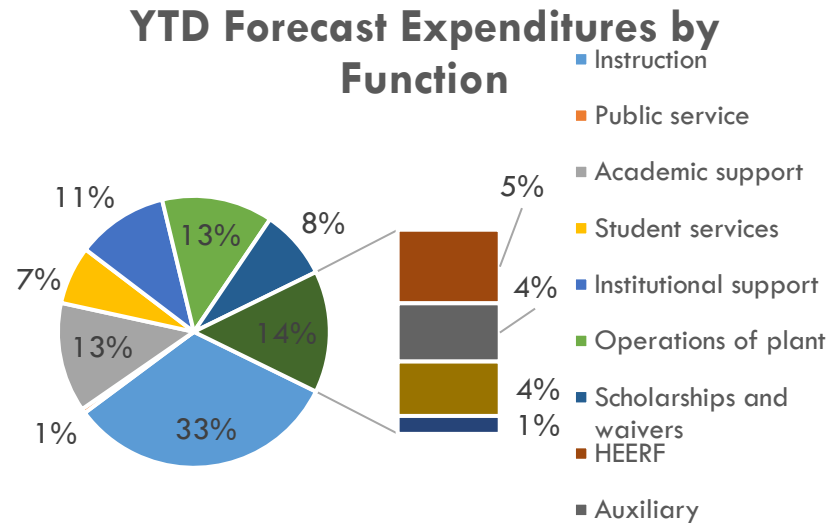
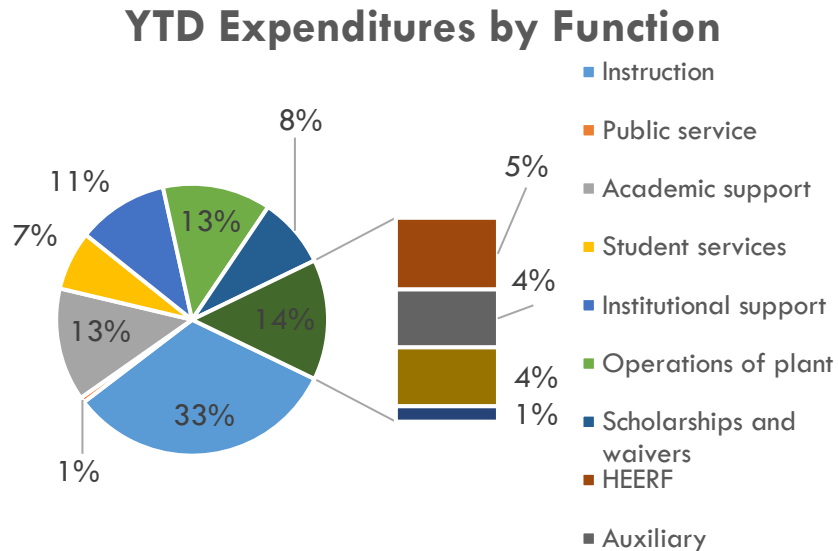
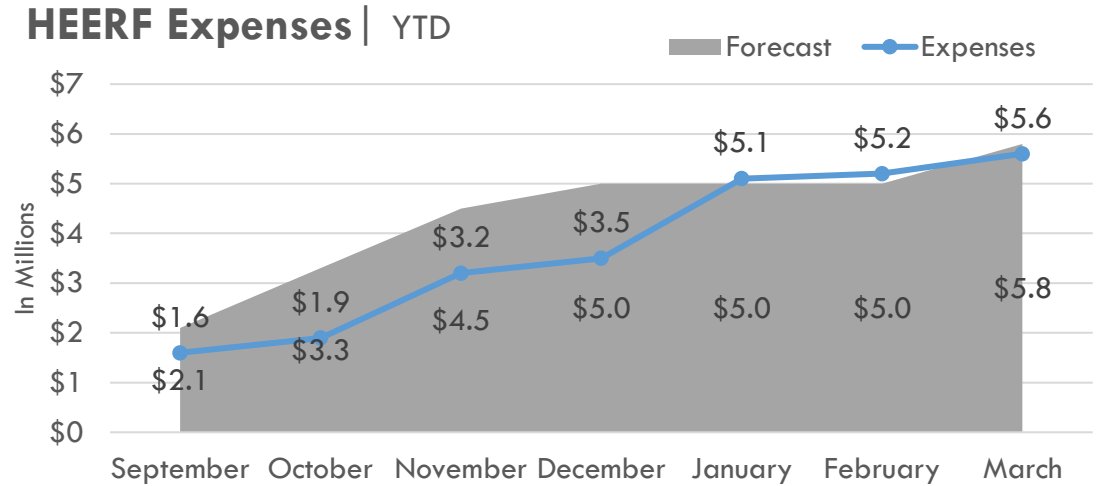
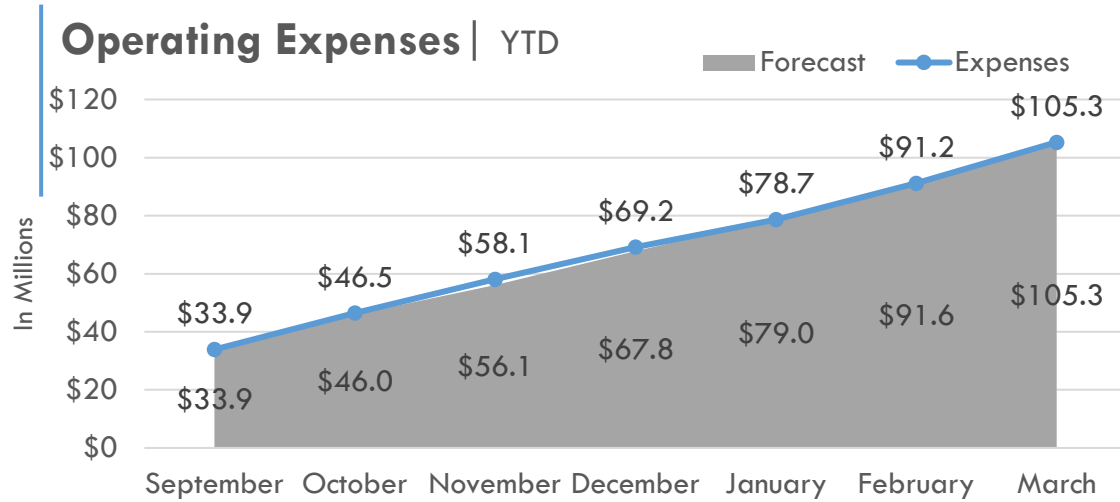
YTD Revenues by Type



YTD Forecast Revenues by Type



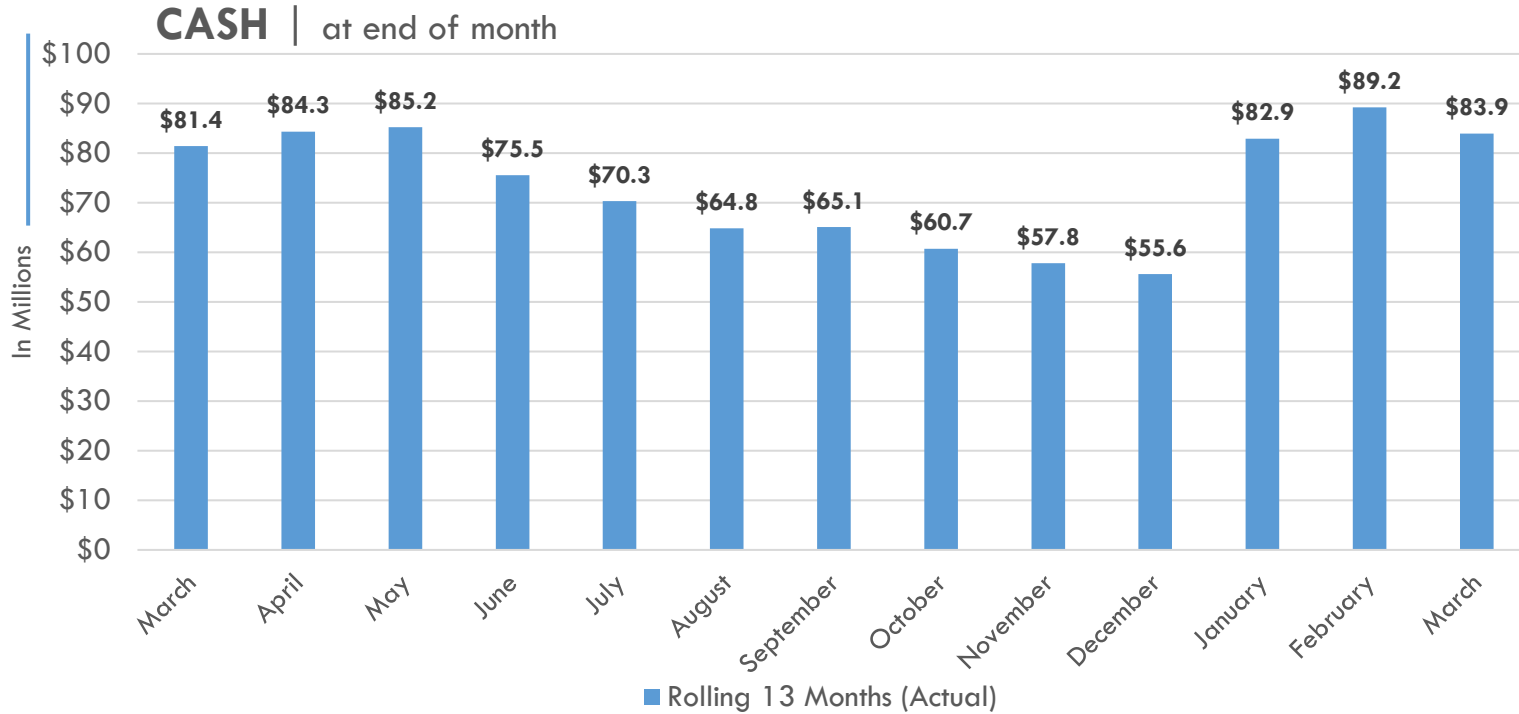
EXPENSE DASHBOARD MARCH 2024



Expenditures | Monthly Activity

	<u>Actual</u>	<u>Forecast</u>	<u>Variance</u>
Expenditures			
E&G	\$ 12.3	\$ 12.0	\$ (0.3)
HEERF	0.4	0.8	0.4
Auxiliary	0.5	0.4	(0.1)
Restricted	1.0	1.0	-
Capital	0.1	0.3	0.2
	\$ 14.3	\$ 14.5	\$ 0.2

CASH MANAGEMENT & AR DASHBOARD MARCH 2024



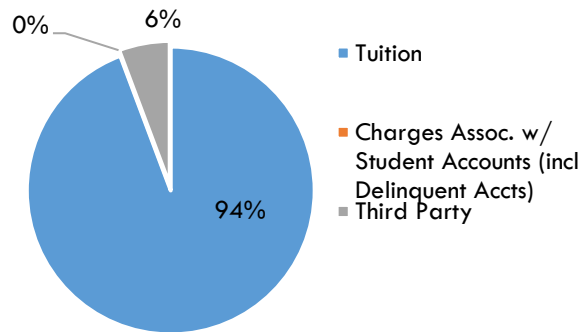
CASH BALANCE

E&G (290)	\$ 696,655
Construction (295)	\$ 1,080,661
Restricted (430)	\$ 421,569
Construction (483 & 475)	\$ 1,418,852
COVID Funds (490)	\$ 4,085,260
ARPA Grant (497)	\$ 1,131,669
Auxiliary (706)	\$ 4,869,321
Temporary Holding (750)	\$ 832,273
Local	\$ 66,748,769
Payroll (789)	\$ 2,632,539
Total	\$ 83,917,568

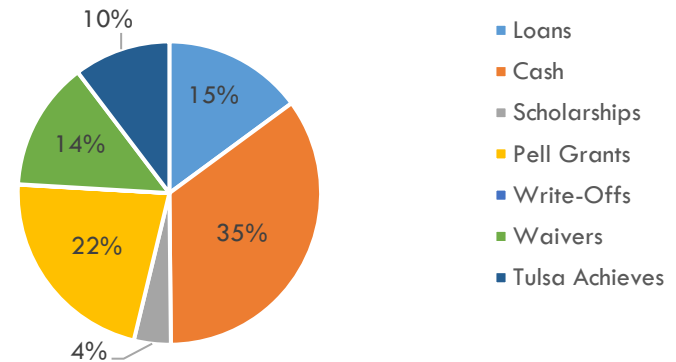
Cash Forecast 6/30/2024 **\$71,000,000**

Local Forecast 6/30/2024 **\$55,600,000**

Spring 2024 Student Charges by Type



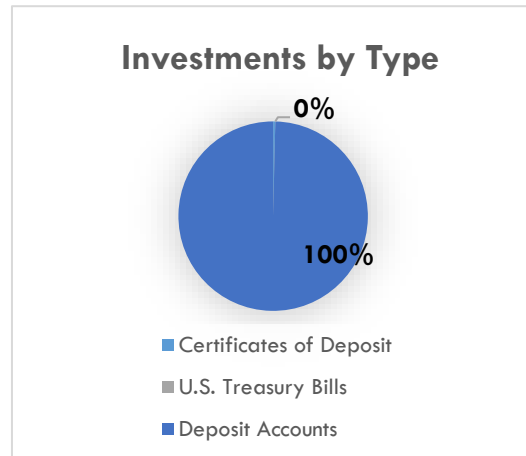
Spring 2024 Payments by Type



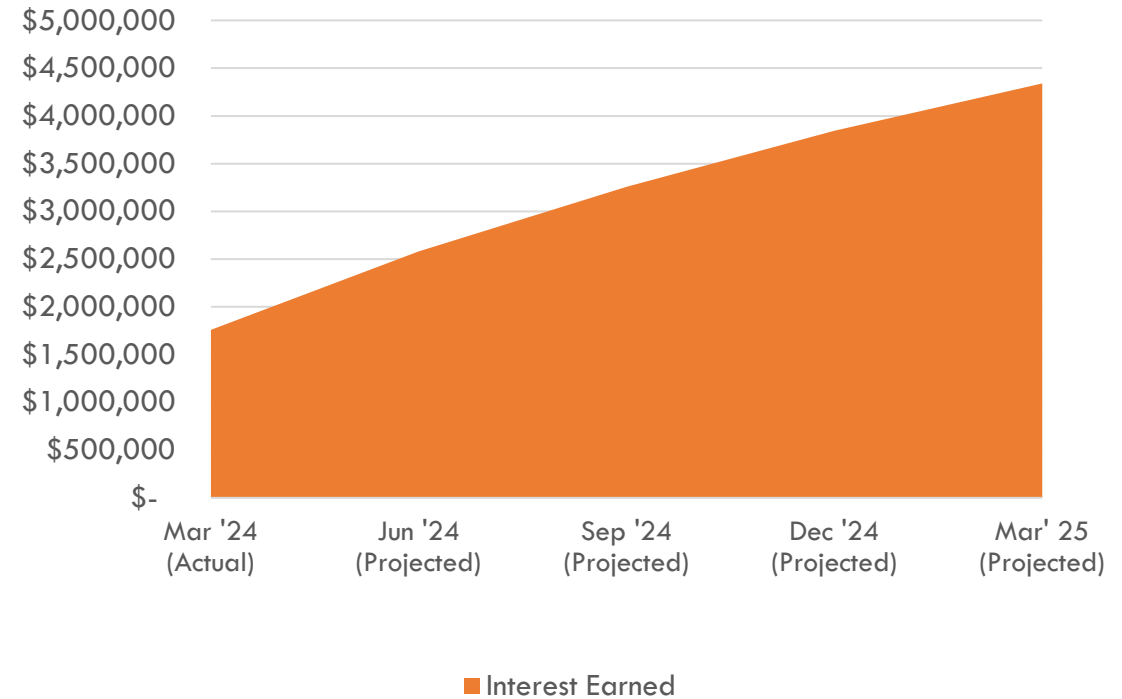
INVESTMENT STRATEGY MARCH 2024

Financial Institution	Trade Date	Settled Date	Maturity Date	Amount	Interest at Maturity
Certificates of Deposit:					
Iowa State Bank	11/2018	11/2018	05/2025	\$245,000	\$19,698

Financial Institution	Ending Monthly Balance	Interest Rate	Estimated Quarterly Interest
Deposit Accounts:			
Regent Bank	9,038,525	5.05%	\$114,101
Regent ICS	\$57,446,014	5.05%	\$610,368

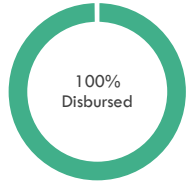


INTEREST (ASSUMED 5%)



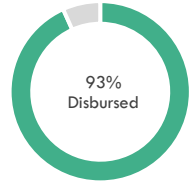
HIGHER EDUCATION EMERGENCY RELIEF FUND – LOST REVENUE SPENDING

Campus Wide Air Handlers



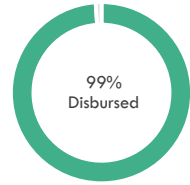
Budget: \$7,268,554
Disbursed: \$7,268,554

Campus Wide Door Controls



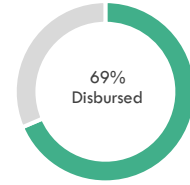
Budget: \$4,700,000
Disbursed: \$4,383,807

Campus Wide Cameras



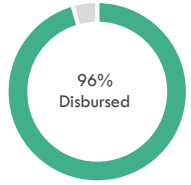
Budget: \$1,800,000
Disbursed: \$1,781,798

Risk Management Initiatives



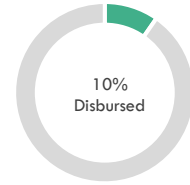
Budget: \$430,000
Disbursed: \$294,876

NEC SSC Entry



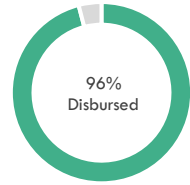
Budget: \$914,000
Disbursed: \$873,271

NEC Electrical Upgrade



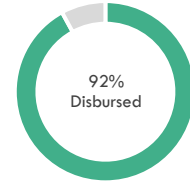
Budget: \$3,130,000
Disbursed: \$242,585

SEC Plant Chillers



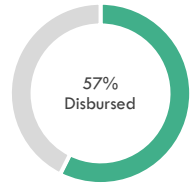
Budget: \$920,000
Disbursed: \$822,729

Fire Panels



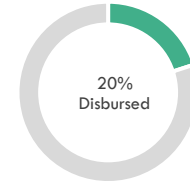
Budget: \$503,000
Disbursed: \$462,940

Campus Wide Window Replacement



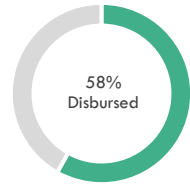
Budget: \$1,360,000
Disbursed: \$78,020

Health Sciences Buildout Architect Fees



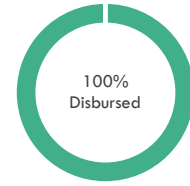
Budget: \$260,000
Disbursed: \$52,290

WC Breezeway HVAC



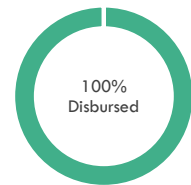
Budget: \$450,000
Disbursed: \$261,637

Metro Heat Exchangers



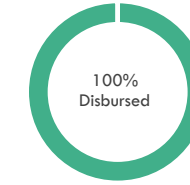
Budget: \$16,500
Disbursed: \$16,500

MC Philips Elevator



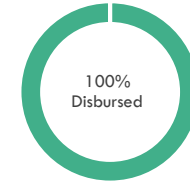
Budget: \$485,308
Disbursed: \$485,308

Other Classroom Upgrades



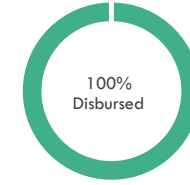
Budget: \$278,034
Disbursed: \$278,034

NEC Fab Lab



Budget: \$212,699
Disbursed: \$212,699

WC SSC Sidewalks



Budget: \$118,460
Disbursed: \$118,460



TCC student named semifinalist for prestigious scholarship

The Jack Kent Cooke Foundation named TCC student Heather Greene a semifinalist for the highly competitive Cooke Undergraduate Transfer Scholarship. Greene is one of 459 semifinalists chosen from a pool of more than 1,600 applicants. Greene is majoring in history, a member of Phi Theta Kappa, Student Government Association, and Native American Student Alliance. Finalists for the scholarship will be announced in May.

Debate team wins state championship

The TCC Debate & Forensics Team was named the State Champion Institute in Higher Education at the Oklahoma Intercollegiate Forensics Association (OIFA) State Championship Tournament, hosted at TCC's Southeast Campus in late February. Additionally, TCC took home the Top Community College Award. Several students won individual awards and TCC Professor and Director of Forensics John Mikolajik was awarded Coach of the Year.



Cybersecurity Lab completion celebrated with grand opening

Featured by FOX23, KOCO News 5, News Channel 8, News on 6, Tulsa World, 2 News Oklahoma

Tulsa Community College hosted a grand opening to mark the completion of its Cybersecurity Lab. The new facility at the Southeast Campus features two computer lab classrooms and a fully functional data center to ensure students have access to cutting-edge, secure network technology.

Cyber Skills Center adds AI boot camp

Featured by Black Wall Street Times, 102.3 KRMG

The Cyber Skills Center at TCC is expanding to offer a new boot camp program tailored to meet the growing demand for skills in artificial intelligence (AI). The AI boot camp is the Cyber Skills Center's third program offering, joining existing boot camps for Cybersecurity and Data Analytics. The AI boot camp will be added to the fourth cohort, which begins in June.



Career Services implements AI tool to help students with job preparation

Featured by News on 6, 2 News Oklahoma

TCC is partnering with Tulsa-based technology company, WriteSea, to implement artificial intelligence to enhance job search and career development processes for TCC students and graduates. Users will be able to use the AI program to help write resumes, prepare for job interviews, and negotiate pay. TCC is WriteSea's first higher education partner.



Selden recognized for contributions in workforce development

Dr. Pete Selden, Vice President for Workforce Development, was selected as the "Workforce Professional of the Year" by the National Association of Workforce Development Professionals (NAWDP). Selden will be recognized at NAWDP's 40th Annual Workforce Conference on May 20 in San Antonio, Texas.

TCC students learn how to prepare taxes at Tulsa Responds

Featured by News on 6

TCC partnered with Tulsa Responds for the inaugural class of the TCC Career Internship Academy. After a round of interviews conducted by Tulsa Responds, 18 TCC students were selected to serve as intake specialists or tax preparers in the Volunteer Income Tax Assistance (VITA) program facilitated by Tulsa Responds. The internships began with training sessions in January and will last through April, with students assisting low-income taxpayers with preparing and filing their 2024 income tax returns.

TCC student participates in Research Day at the Capitol

TCC engineering student Leahla Chism showcased her work study research to a panel of judges and legislators at the State Capitol. Chism was one of 25 students across Oklahoma to participate in Research Day at the Capitol, an annual event that spotlights undergraduate research. Chism's research assessed how access to fab labs enhances students' learning experiences.



Professor among OK Mag's '40 Under 40'

Featured by Oklahoma Magazine

TCC Assistant Professor of Spanish Miguel Da Corte was included in *Oklahoma Magazine's* "40 Under 40" list for his passion in the classroom. Da Corte has worked at TCC for more than a decade, serves on the TCC Foundation Scholarship Committee, is active with the American Council on the Teaching of Foreign Languages, and acts as a translator for the Immigration Office at Catholic Charities.



Air traffic control program highlighted amid changes to FAA training requirements

Featured by FOX23

A story from FOX23 highlighted TCC's Air Traffic Control (ATC) Program with a look inside the Riverside Community Campus and Aviation Center and at TCC's \$1.4-million ATC simulator. The news segment examined a new Federal Aviation Administration (FAA) measure to allow graduates of college and university ATC programs to bypass training at the FAA Academy and go directly to on-the-job training at ATC facilities. TCC will apply to join the initiative this month, and the FAA will sign agreements with selected institutions to incorporate the same curriculum offered at the FAA Academy.



Tulsa Sings! winners chosen at 2023-24 season finale

Featured by News on 6, Tulsa World

The Signature Symphony wrapped up its 2023-24 season with "Tulsa Sings! Best of Broadway". Rachel Miller was chosen as the grand prize winner among nine other finalists for her rendition of "I Dreamed a Dream" from Les Misérables. Michael Beltran was chosen as the audience favorite. Both winners will be featured soloists for upcoming concerts.

Article emphasizes positive impact of Second Chance Pell program

Featured by Streetlight

TCC Director of Workforce Programming Ramona Curtis and Fab Lab Manager Cody Zimmer were interviewed by Streetlight, a nonprofit news site based in Oklahoma City, for an in depth look at the Second Chance Pell Grant pilot program and how it positively affects incarcerated students. TCC has participated in the program since 2016.

Student credits TCC classes with interest in governmental affairs

Featured by 2 News Oklahoma

Student Evan Fancher was interviewed by 2 News Oklahoma about voting in the presidential primary election. Fancher said he decided to go to the polls because his classes at TCC got him interested in the political process.

Unlocking Opportunity

Council and Project Groups

UNLOCKING OPPORTUNITY



- » Programs need to be worth completing
- » Students need accurate, just-in-time information
- » First generation students traditionally enter low-wage programs
- » Transfer degrees *are* workforce degrees
- » Scaling improvements essential

FOCUS AREAS

PROGRAM PORTFOLIO

- » Launch, expand, and diversify high wage/demand programs; shrink low opportunity programs

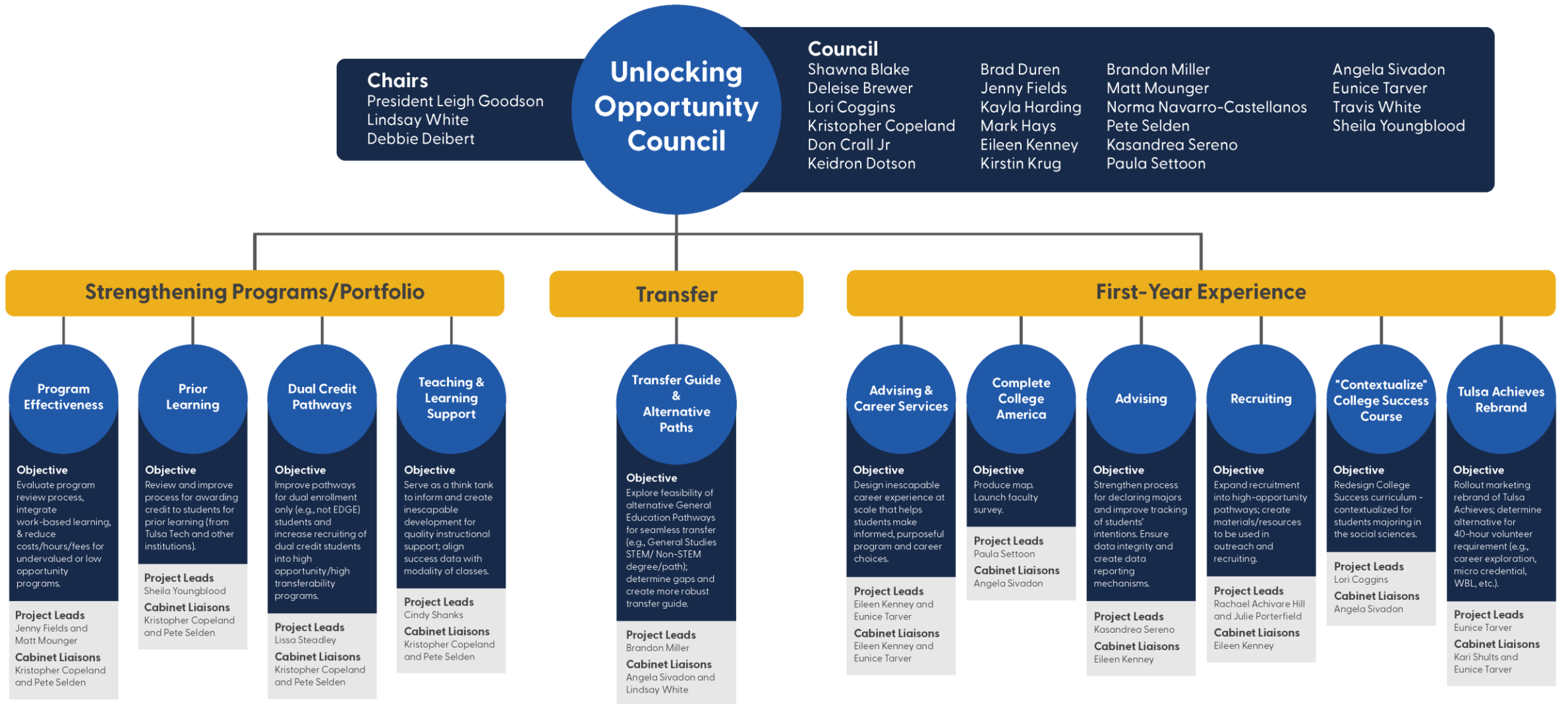
TRANSFER

- » Move beyond articulation in partnership with transfer programs

FIRST YEAR EXPERIENCE

- » Redesign program onboarding, build student-centric schedules and delivery, reform advising and student supports

Unlocking Opportunity Council and Project Groups



Program Improvements



Questions?

Strategic Planning

Lindsay White, Ph.D., Chief Strategy Officer

Strengths

1

Beliefs and values as framework

2

Broad contribution to strategies and KPIs

3

Easy to explain and articulate

Planning Goals



Specific projects
with defined goals



Innovation and
Flexibility



Implementation



Streamline Mission
Metrics Scorecard



Shorter term goals



Presence of
progress

Content



Unlocking Opportunity



Current strategic and operational plans



Student, faculty and staff surveys



Environmental scans



Assessments and benchmarking

Context

Executive
Leadership
transitions

Speed of
change

Not in a
pandemic

Timeline



Process Considerations



Diverse steering committee



Broad feedback



Consensus will not be the enemy of progress

- What do you like about the current plan?
- What would you like to see different?
- Do you have any recommendations for the process or final product?



10-YEAR FACILITIES PLAN PHASE II

METRO CAMPUS



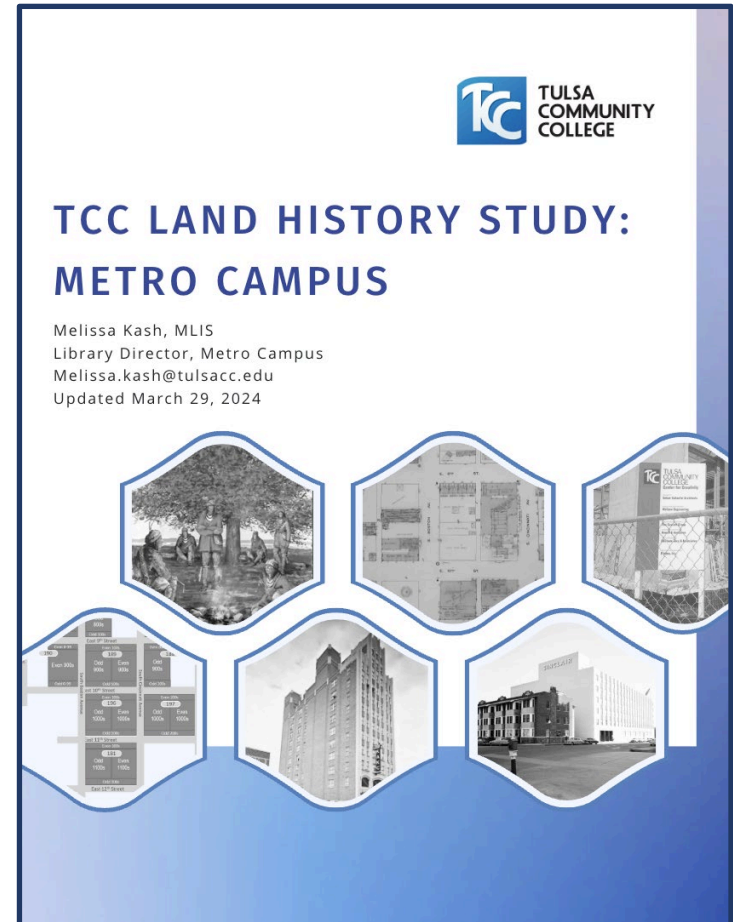
ABOUT FACILITIES PLAN

Drivers for the plan:

- » Consider TCC's long-term vision, aligned with the strategic plan and higher education best practices to plan for the highest and best land and building use.
- » Identify evolving space needs due to changes in demographics, academic programs, and deferred maintenance.
- » Offer new ideas, flexibility, and future proofing so the plan stays current.

LAND HISTORY STUDIES

- » Melissa Kash,
Metro Campus Library Director
- » Completed land studies for
Metro and Northeast Campuses
- » LibGuides for review



ABOUT METRO CAMPUS

» Consisting of six separate buildings, Metro Campus is known for its confusing layout and is the least space efficient campus.



ABOUT METRO CAMPUS

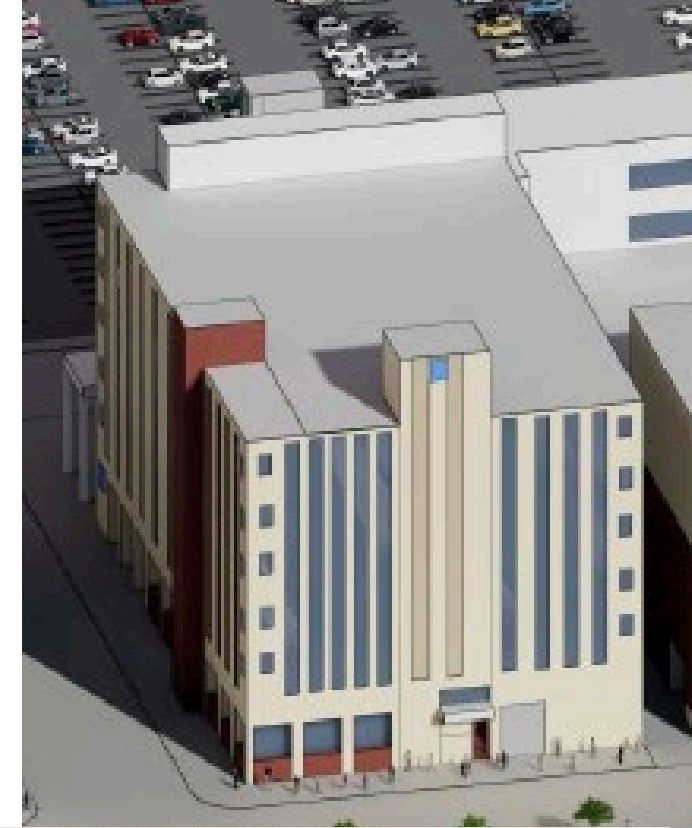
- » The facilities plan narrowed in on the four buildings that make up the core Metro Campus footprint between 9th and 10th street and Boston and Cincinnati—Main Academic Building, Student Union Building, Manual Arts Building and the Philips Building.



ABOUT METRO CAMPUS

Main Academic Building

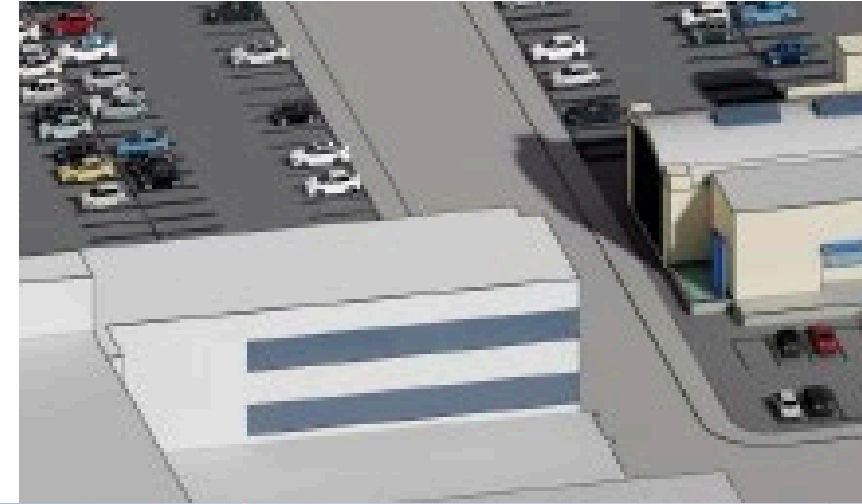
- » Originally built in 1953, the six-story facility was initially established as a temporary home for Tulsa Junior College but has been one of our busiest campuses in terms of courses taken and students served since TJC was established in 1970.
- » This is the biggest building in the Metro complex.



ABOUT METRO CAMPUS

Philips Building

- » Built in 1994 and funded by a bond that passed with 63 percent approval. The \$11.3 million package included an expansion on Northeast Campus. Approximately \$3.5 million of the package was for the Al Philips Health Sciences building.



METRO CAMPUS STUDENT UNION

Student Union Building

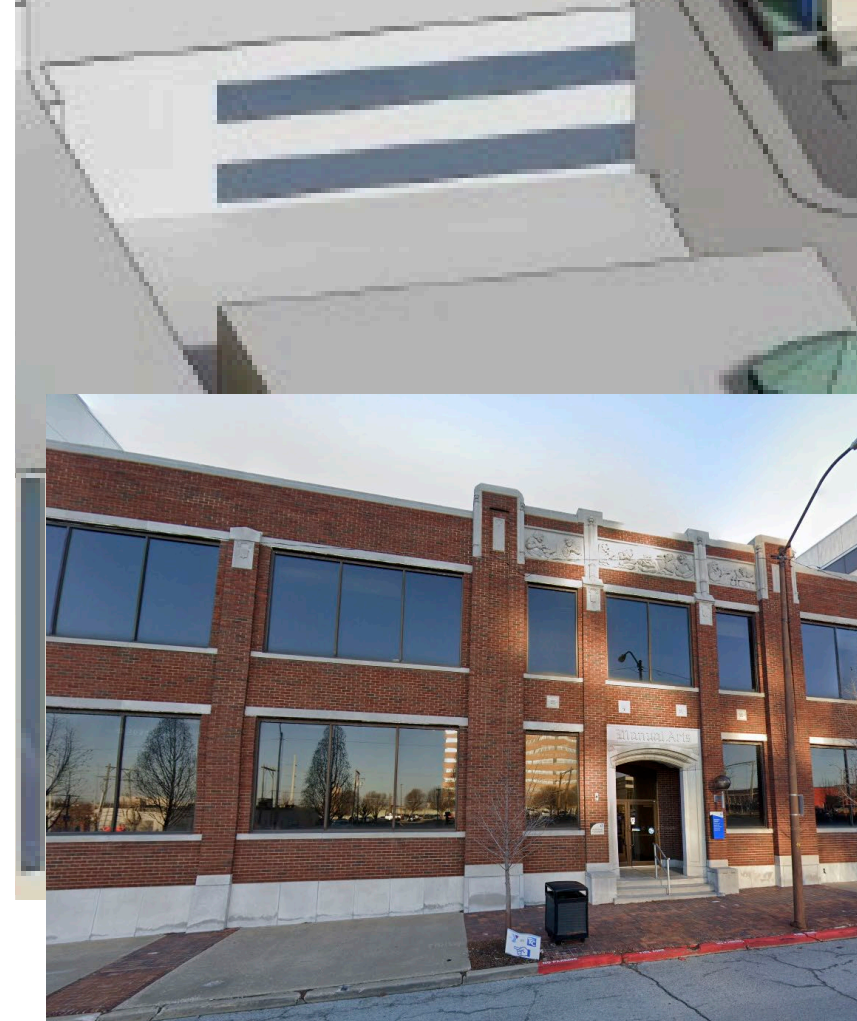
- » This four-story building was initially built to expand student activity options on campus. The Student Union is home to the TCC Campus Store on the first floor, the student commons on the second floor and the Y@TCC is on the third and fourth floors. Construction plans for the Student Union were unveiled in 1996 by Dean VanTrease and Mayor Susan Savage. Funding was part of a \$14 million bond that also included the Enterprise building at Northeast Campus.



METRO CAMPUS STUDENT UNION

Manual Arts Building

- » Originally built in 1925 to house the Tulsa Central High School shop classes; TJC purchased the building in 1976 to be used as a student center.
- » The overall project total was \$1.4 million including renovation and was financed through the sale of revenue bonds that would retire after a 20-year period through a student center fee and regular fees paid by students. Fees equated to \$1 per credit hour.



METRO CAMPUS STUDENT UNION

Manual Arts Building

- » This building has the most deferred maintenance needs of all four buildings. The first floor contains the recently remodeled Perk Coffee Shop and some underutilized student space.
- » The second floor features The Grill and Market food service options and is considered an eyesore by some.



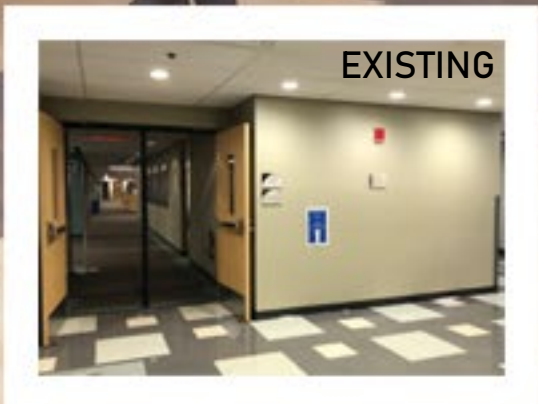
DEFERRED MAINTENANCE

- » Phase Two addresses roughly \$10 million of the College's total deferred maintenance obligation based on a recent Sightlines Assessment and Report (Core Infrastructure.)
- » However, almost all of the new construction modernizes aging student and faculty spaces with contemporary designs and several functional enhancements intended to support student engagement.
- » Tulsa Community College's students deserve learning environments and common spaces on campus they are proud to be in. Research is clear that there is a strong connection between campus facilities and student engagement/student success.

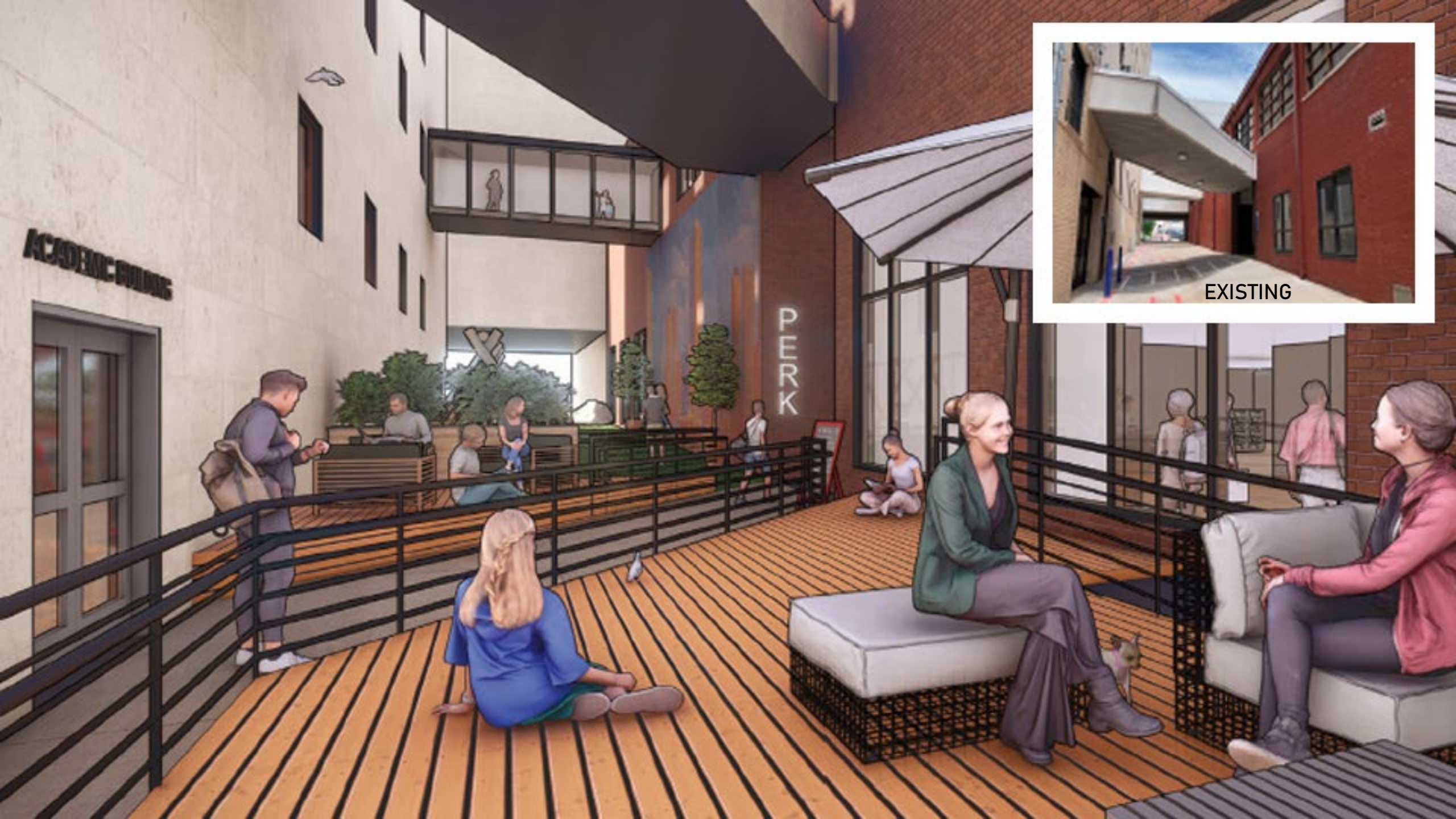


TCC
TULSA
COMMUNITY
COLLEGE

Faculty Success Center

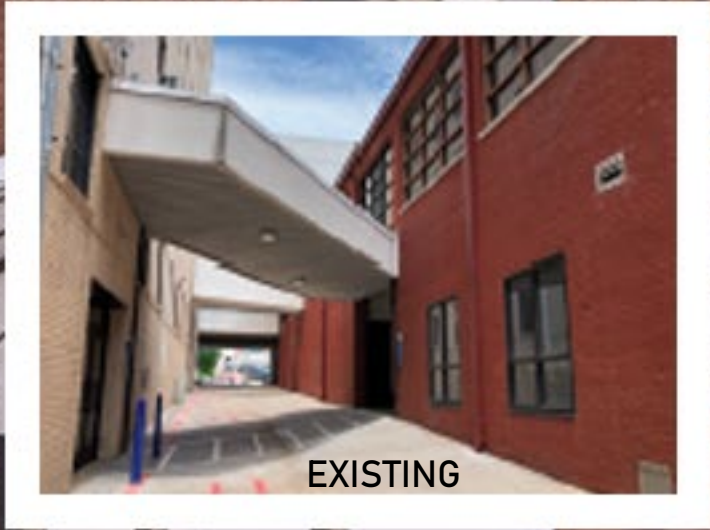


EXISTING

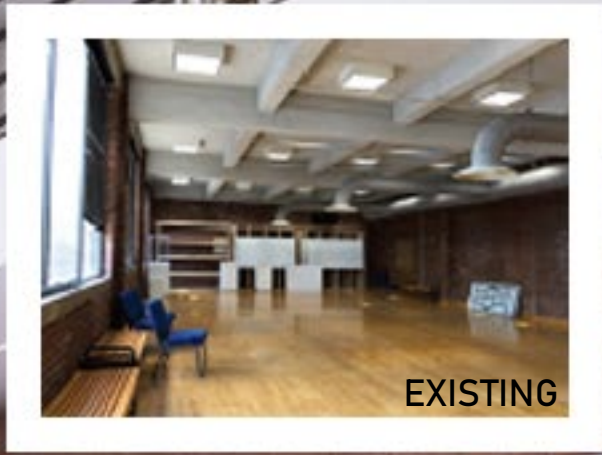


ACADEMIC BUILDING

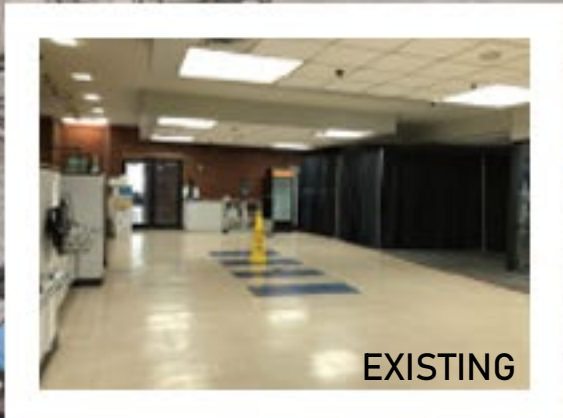
PERK



EXISTING



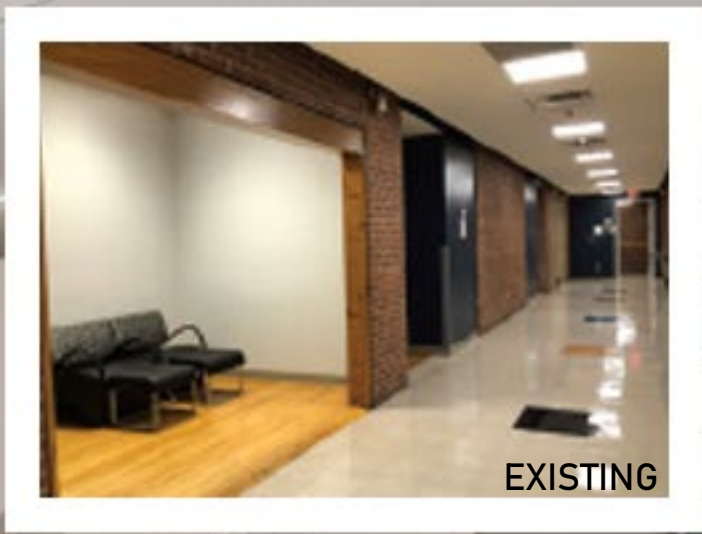
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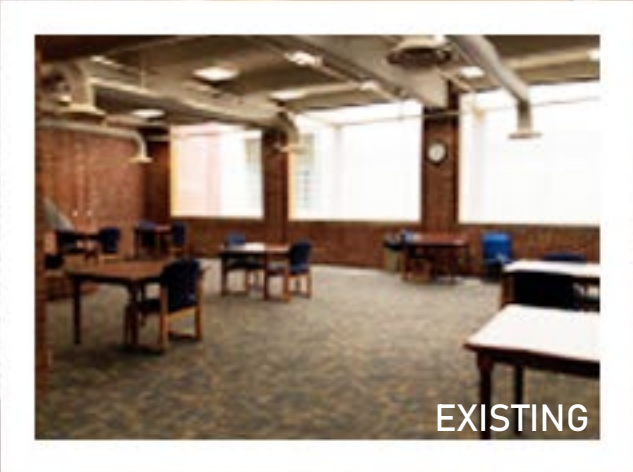
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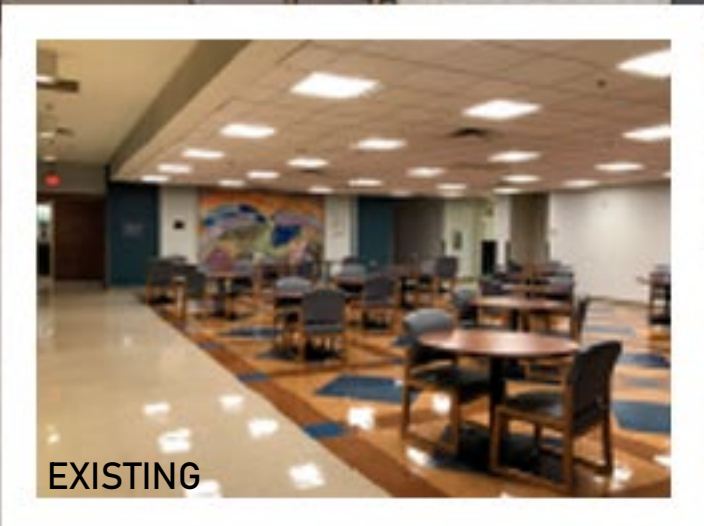
EXISTING



EXISTING



EXISTING



EXISTING

NEXT STEPS

- » TCC Foundation has started work on a capital campaign.
- » Feasibility study is in development and work will last from April-June.
- » That research will determine scope and next steps for the project.



THANK YOU!

